



Utah National Guard



2014 History Report



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Cover photo: Staff Sgt. Stephanie Lewis successfully completes her first military freefall (MFF) Dec. 7. Lewis is the first female in the history of the 19th Special Forces Group (Airborne) to become MFF qualified.

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Front row (left to right): Brig. Gen. Kenneth Gammon, Director Joint Staff; Brig. Gen. David Fountain, Assistant Adjutant General for Air; Maj. Gen. Jefferson Burton, Adjutant General; Brig. Gen. Dallen Atack, Assistant Adjutant General for Army; Brig. Gen. Val Peterson, Commander, Land Component Command. Back row: Chief Warrant Officer 5 David Lucero; Col. Richard Miller, Chief of Staff; Command Sgt. Maj. Michael Miller; Col. Chris Burckle, Director of Staff for Air.



Joint Force Headquarters building, Utah Air and Army National Guard, Draper, Utah.

Utah Army and Air Senior Leaders Joint Force Headquarters - Utah



Utah National Guard Air and Army Soldiers stand up the Joint Operations Center at the Utah National Guard's Draper headquarters during a large-scale, earthquake-scenario exercise, Vigilant Guard Utah 2014.

Joint Force Headquarters (JFHQ-UT), commanded by Maj. Gen. Jefferson S. Burton, the adjutant general (TAG), is the senior National Guard joint, command-and-control element for the Army and Air National Guard units in the State of Utah. JFHQ-UT provides mission command of all National Guard forces within the state and trains, equips, and stands ready to execute both state and federal missions.

JFHQ-UT serves as the core in Utah for establishing, coordinating and implementing procedures for military service-related support for homeland defense, national special security events, defense support of civil authorities, and other domestic emergency situations. JFHQ-UT provides the requisite expertise, situational awareness and continuous direction to units and Servicemembers in the Utah National Guard.

The command group of JFHQ-UT consists of TAG, assistant adjutants general for Army and Air, land component commander, and the director of the joint staff. In addition to the command group, JFHQ-UT is comprised of personal staff, special staff, and joint staff (J-Staff). Each staff section is responsible to provide expertise in their area and make recommendations regarding policies and procedures within the Utah National Guard.

JFHQ-UT holds a unique position as the key coordinating unit for all Department of Defense (DoD) assets into the state in response to natural and man-made disasters. JFHQ-UT manages force structure, organizes units for current overseas deployments, plans emerging missions and serves as a critical link between DoD, local governments, and non-governmental agencies. It provides the ability to stand up a joint task force to provide command and control of both Active and Reserve military units in support of domestic operations.

JFHQ-UT ensures proficiency and effective response in support of federal and state missions by conducting regular and effective training for assigned personnel. It facilitates and enables operations and planning by providing information/intelligence, policy clarifications, resourcing, legal opinions and interpretations, and other assistance to all parties.

JFHQ-UT is engaged in a number of activities to maintain proficiency in planning, training, and execution of homeland defense, defense support of civil authorities, and state emergency response missions. This year, in addition to responding to several wildfires in support of the state, JFHQ-UT conducted several planning and training events with local, state, and federal partners leading up to Vigilant Guard, a national-level exercise designed to test the response to a catastrophic earthquake on the Wasatch Front.

JFHQ-UT supports the State Partnership Program through engagement with the Kingdom of Morocco. Key JFHQ-UT members regularly coordinate with officials from the Departments of Homeland Security, Public Safety, and Health to share information with officials from Morocco. The Utah National Guard and Morocco participate in regular exchanges of officers and subject-matter experts, designed to increase knowledge and skills within specific areas of civil and military expertise. The primary focus for 2014 was effective military and civil-disaster response. The Utah National Guard and Morocco continue to build upon an extremely strong relationship that is used as a model for other State Partnerships.

JFHQ-UT maintains a high-operational tempo, assuring the President of the United States and the Governor of Utah that our Utah National Guard forces are ready and relevant to fight and win our nation's wars and respond to domestic emergencies in our state and homeland. 🇺🇸



J1 Staff / May 2014



Utah National Guard and Moroccan youth tour the Utah Air National Guard Base. Guardmember families host the youth from Morocco as part of their youth programs.

The Utah National Guard Servicemember and Family Services branch and the J1 saw changes this year. As deployments wind down, changes came about as we lost our Military Family Life Consultants that provided Servicemembers, families, and veterans around the state with non-medical counseling. We also saw a change as Col. Chris Burckle moved on and we welcomed Col. David Osborne to the program. As Osborne took the helm, he began to provide a focused vision for being open and transparent in everything we do.


The second wave of cuts came and we had to reorganize the Family Readiness Support Assistants (FRSAs) and downsize the program to a steady state. This caused some restructuring and movement of staff to cover all the MACOMs while continuing to maintain a robust program. There was also movement and re-organization of Family Assistance Centers (FACs) and staff as well. This year we closed the Orem and North Salt Lake FACs.

Not all reorganization that occurred involved losing programs. Servicemember and Family Services programs saw increased responsibility with the Strong Bonds program, which provided 30 marriage-enrichment and single-Soldier retreats throughout the year. Approximately 1,920 individuals benefited from the wisdom of the different relationship programs provided by the chaplaincy.

Youth programs continues to shine, and is one of, if not the best, youth programs in the nation. As in years past, youth programs supported two successful camps, hosted the Moroccan youth, and continued to provide leadership skills, along with cooking, gardening, and robotic classes. Youth programs also provided support for trunk-or-treat in October, family day in April, and the annual ball.

Military Funeral Honors (MFHs) did a remarkable job serving the entire state and providing all of our veterans and families with the honors they deserved for serving their country. The MFH team conducted 1,574 funerals, averaging 131 funerals per month, supporting all seven branches of the military.

In March, the task of seeking accreditation through the Council on Accreditation (COA) was added. COA is an independent, not-for-profit, accrediting organization that partners with human-service organizations worldwide to improve service-delivery outcomes by developing, applying, and promoting appropriate, best-practice standards. COA's Military and Family Readiness Program Accreditation was developed in collaboration with the Department of Defense and each of the military branches to develop national accreditation standards specific to the family readiness services offered to Servicemembers and their families throughout the National Guard.


Even though deployments appear to be dwindling, families continue to say good-bye to their Soldiers and Airmen as they support missions throughout the world. The J1 organization continues to reinforce the standards of supporting Servicemembers of the Utah National Guard and their families. We realize the strength and overall readiness of all organizations and the health and welfare of Servicemembers' families are of the utmost importance to accomplish the missions assigned to the Utah National Guard. The Utah National Guard J1 Team is an exceptional group of men and women who believe in putting families first, Servicemembers always. 

The Utah National Guard Joint (J2) and Utah Army National Guard (G2) Intelligence and Security Directorates work to enable military intelligence readiness and operations by supporting programs and policies to train, man and equip military intelligence (MI) elements in the Utah National Guard. In addition, the J2/G2 team has provided oversight of UTNG MI elements preparing to conduct intelligence operations in a domestic or wartime operational environment.

The G2 Command Security Office successfully manages the State Personnel Security and Information Security Programs which also includes Foreign Disclosure, Security Education and Training Awareness (SETA), and Threat Awareness Reporting Programs (TARP) in order to protect and control access to classified and sensitive national security information, provide intelligence support to force protection, and to enhance unit readiness. During Fiscal Year 2014, some significant accomplishments of the G2 Directorate included the following:

- Established and implemented several strategic initiatives to enable and enhance military intelligence readiness, to include a federated intelligence program to align and integrate MI Soldiers with real-world missions that can be conducted during a drill weekend. This supports the operational needs of the Army and enhances our intelligence and language capacity across the Human Intelligence, Counterintelligence, and Signal Intelligence disciplines and domains (cyber).
- Supported the Army National Guard (ARNG) G2 in the national implementation of Homeland Security Presidential Directive (HSPD)-12. This requires suitability background security investigations and adjudications for all military affiliated personnel issued a Common-Access Card (CAC), across all 54 National Guard states and territories.
- Worked exclusively with the Defense Intelligence Agency to establish a Special Security Officer course for the entire Department of Defense (DoD) that was held at Camp Williams, Utah with the 640th Regional Training Institute.
- Collaborated with the Department of the Army and the ARNG G2 to create a new and better Counterintelligence adjudication packet and process, which was implemented worldwide for the Army, Army National Guard, and the Army Reserves.

The J2 Directorate is responsible for providing oversight of all state intelligence activities in order to ensure the proper handling of a person's information in accordance with U.S. laws and DoD regulations; and to provide timely and relevant all-hazards intelligence and shared situational awareness to National Guard leadership, commands, and civil authorities responding to natural or manmade disasters or emergencies. During FY 2014, the J2 staff actively worked with the 300th MI Brigade to successfully prepare for a formal inspection of their intelligence oversight program by the Department of Army Inspector General. The J2 also worked with multiple Army and Air National Guard units to establish J2 intelligence force teams that are trained and prepared to provide incident analysis and assessment and geospatial support to civil authorities in the event of a disaster or emergency such as a catastrophic earthquake along the Wasatch Fault.

In August 2014, Lt. Col. Joseph Green left the J2/G2 position to be promoted to colonel and was assigned as the Division Chief for Plans and Policy on the Army G2 staff. Green is succeeded by Col. Greg Hadfield who returned to Utah to become the J2/G2 director, after serving as the Army National Guard G2 with the National Guard Bureau. 



Utah National Guard Servicemembers from the J2 work with their civilian and Danish military counterparts during Vigilant Guard Utah 2014 in the Joint Task Force command center at Camp Williams.



Maj. Gen. Jeff Burton visits with U.S. and Moroccan diplomats during his annual trip to Morocco.

Despite the government shutdown, the Utah Army National Guard supported a variety of operations, training, and missions, including wartime deployments, overseas exercises, joint exercises and responded to local disasters. The Utah Army National Guard reached an all-time high in Duty Military Occupational Specialty Qualification percentage and national ranking. We also reached all-time highs in numbers of Soldiers complete in each level of noncommissioned officer education (Warrior Leader Course, Advanced Leader Course, and Senior Leader Course) and Structured Self-Development.

In Fiscal Year 2014 (FY 2014), more than 1,000 Soldiers participated in 121 overseas exercises, training events, and international exchanges in 33 countries around the world. The Utah Army National Guard provided support to every Combatant Command (COCOM)/Army Service Component Command (ASCC) area around the globe during FY 2014. Fourteen of our Soldiers participated in exchanges with our NATO allies. Exchanges were conducted with Germany, Denmark, and the United Kingdom. These exchanges included Soldiers from 640th Regional Training Institute, 300th Military Intelligence, 97th Aviation Troop Command, 65th Field Artillery Brigade and Joint Force Headquarters. Each exchange increased our Soldiers' understanding of allied nations' reserve forces, built partnership capacity, and improved joint-interoperability skills. We also participated in joint exercises around the world to include: Key Resolve and Ulchi Freedom Guardian on the Korean peninsula; Cobra Gold in Thailand; Yama Sakura in Japan; and Maple Resolve in Edmonton, Canada.

Under the State Partnership Program, Utah completed another successful year of military security cooperation between the Royal Kingdom of Morocco and the Utah National Guard. Exchanges this year culminated with members of the Utah National Guard participating in 18 events. Significant events this year included a Disaster Planning and Preparedness Exercise involving civilian and

military participants from the State of Utah and the Kingdom of Morocco, as well as Utah Air National Guard KC-135 participation in the Marrakech Air Expo to include KC-135 refueling missions with Royal Moroccan F-16s.

Mobilizations during FY 2014 didn't slow down as the Utah Army National Guard continued supporting wartime operations through multiple deployments to Kosovo, Afghanistan and in the continental U.S., to include the Southwest Border. Soldiers that deployed this past year came from the 128th Military Public Affairs Detachment, 142nd Military Intelligence, 2-211th and 171st Aviation. Additionally, units that returned home after successful deployments included Detachment 50 and 171st Aviation, 19th Special Forces Group (Airborne), 204th Maneuver Enhancement Brigade, 65th Field Artillery Brigade, 142nd Military Intelligence, and 115th Engineers. The Utah Army National Guard also had more than 200 Soldiers supporting contingency operations as individual mobilization augmentees throughout the world.

The Joint Directorate of Military Support (JDOMS) staff continued to make big strides in the field of emergency management and response in FY 2014. The JDOMS office has begun to work with Utah Valley University to build a Center of Excellence Program to provide training to Servicemembers in a way that they are able to work towards a degree in Emergency Management. Further, the JDOMS staff stayed engaged this year through community involvement by attending Local Emergency Planning Committee meetings, held in various counties, to assist local planners with the capabilities of the Utah National Guard.

Overall, the Utah Army National Guard continued to focus on its core responsibilities of training Army units to meet all requirements at home and abroad. All of the Soldiers and major commands within the Utah Army National Guard have worked tremendously hard throughout this past year and were able to improve their ability to complete their assigned missions through collective training exercises. 🇺🇸



J4 Staff



Surface Maintenance Management Team

The State G4/J4 team plans, coordinates, and executes training to include the Annual Senior Logistics Training, Food Service Operations Course, and Quarterly Supply Sergeants Training.

The G4/J4 has continued to conduct Annual Organizational Inspection Program/Command Supply Discipline Program inspections on major commands and units throughout the state to assist in compliance with regulations and in preparation of the Command Logistics Review Team inspection to be held in June of 2015.

Property and Financial Liability Investigation of Property Loss (FLIPL) management put Utah in the top 10 nationally ranked states and FLIPLs in the top two states in excess turn-ins and the timely issue of new equipment.

The operation tempo continues to remain high despite the high personnel turnover in G4/J4 during the last year. We have assisted in the mobilization and demobilization of several units throughout the state ensuring equipment accountability, serviceability, and reset of Army property.

Congratulations to the 213th Forward Support Company as the state winners of the Phillip A. Connelly competition and the runners-up at the regional competition.

The Surface Maintenance Management (SMM) team maintains the equipment for the Utah Army National Guard through the Combined Support Maintenance Shop (CSMS), Unit Training Equipment Site (UTES), and multiple Field Maintenance Shops (FMS) throughout Utah.

The SMM has been very busy this past year. The UTES hired 2nd Lt. Nickolas Blackham as the shop supervisor and first commissioned supervisor in the history of UTES. Another first was our mechanic-of-the-year competition won by Sgt. William (Bill) Hendricks.

We had a successful maiden voyage of our reconfigured 60-ton trailer which hauled its first M88 recovery vehicle, 972-miles-round trip to Camp Guernsey Wyoming. Two new 40-ton trailers were also added to our fleet increasing our ability to move equipment around the state.

Utah's maintenance community had two submissions that will compete in the Army Award for Maintenance Excellence competition this year: CSMS as a TDA small unit; and all nine FMSs as TDA medium units.

In March, the SMM held its annual maintenance symposium at Draper. This was a great opportunity for the maintenance community to collaborate and complete required yearly training as well as to train on current issues. This was also a big year for building upgrades as we had a complete remodel of FMS 4A in Vernal to meet all ADA requirements. This FMS also added a new 7.5-ton overhead crane to meet the maintenance mission for the next 20 years and beyond. 🇺🇸

Phillip A. Connelly award presented to the 213th Forward Support Company.





J6 staff



Blackbrook Repeater



Tactical Satellite Terminals (STT testing)

The Department of Information Management (J6), under the direction of Col. Milada Copeland, continues to provide mission-critical communications for the Utah Army National Guard (UTARNG).

In 2014 the JFHQ-UT-J6 faced many new and exciting challenges. Among these challenges was standing up a Computer Network Defense Team (CND-T). The CND-T, lead by Maj. Gary Bartholomew, has hit the ground running. With only five drill weekends to prepare, they participated in the first National Guard cyber exercise, Cyber Shield. The CND-T performed exceptionally well, providing many technical capabilities to the Cyber Shield teams and took away valuable skills that will enable them to defend Army networks.

The G6 made many significant improvements to the UTARNG network infrastructure. One of the most significant upgrades to the network was the implementation of Metro Ethernet. This upgrade provided the UTARNG with a significant increase in bandwidth, resiliency to each armory, and an annual cost savings of approximately \$15,000. This upgrade is the latest in network communications technology due to the fact that it offers the most reliable availability with little to no down time.

This year the G6 Network Operations Center upgraded all servers, routers and switches in every armory totaling 82 switches, 27 routers, and nine firewalls, valued at more than \$2.5 million. This project assured the UTARNG a very healthy position for upcoming funding shortages. We also transitioned from SharePoint 2003 to SharePoint 2010 which greatly improved user and unit collaboration. Additionally, all UTARNG email accounts were successfully migrated to the DoD Enterprise Email system.

In addition to upgrading all of the switches in each armory, the G6 installed wireless access points in every major conference room and assembly area, performed more than 400 computer upgrades and replaced all kiosk computers.

The helpdesk rolled out the Symantec portal which allows users the freedom to schedule their own updates and patches. By allowing users to install updates voluntarily, stress was reduced on the network and allowed users the freedom to pull updates at their convenience.

The 151st Communications Flight completed a Utah Air National Guard base-wide update in equipment technology for 308 Land Mobile Radio assets, adding dual-band radios for first responders. This project involved replacing and programming base station, vehicle and handheld radios valued at \$1.2 million.

Distance Learning classrooms continue to be an integral tool for mobilization training of units. We provided countless hours of open-classroom time for Soldiers to complete necessary online training requirements, while on duty, to maximize their family time off duty. The classrooms have been heavily used by Soldiers completing their online SSD noncommissioned officer training.

Video teleconferencing has continued to ease the budgetary strain allowing statewide participation in video conferencing and minimizing the need for travel. The VTC assets are used by deployed units, allowing families in Utah to participate in Soldiers' promotions while on deployment, and to connect during stressful times. One such example this year: an officer's family was able to observe via VTC his promotion to colonel. 🇺🇸





East view of the Bachelor Enlisted Quarters with parking provided at the building main entrance.



Southeast corner of new Regional Training Institute Building (TASS Phase II), glass area is new dining facility.



Bachelor Enlisted Quarters and mechanical HVAC building that provides heating and cooling to building.

The Construction Facilities Management Office (CFMO) experienced a command change as Lt. Col. Matt Price departed for War College at Queens College in Canada and Col. Robert Dunton returned from deployment to Kosovo.

Under the direction of the CFMO team, construction continued at Camp Williams on the new Bachelor Enlisted Quarters and Phase II of the Total Army School System projects. Upon completion, these projects will provide first-class facilities for Soldiers training at the Utah Training Center. These two projects, costing \$45 million combined, have forever changed the landscape of Camp Williams.

Construction started on Sunrise Hall, the new worship center that replaces the World War II-vintage chapel. With an aesthetic design that will promote peace, serenity and renewal, the 9,178-square-foot facility will feature a chapel for worship, seminar and conference rooms, chaplain offices, kitchen, and storage areas to more effectively meet the spiritual needs of the thousands of Soldiers who work and train at Camp Williams each year.

Because federal funds cannot be used for the building of military chapels, generous donors such as the Larry H. Miller Group of companies, Zions Bank and The Church of Jesus Christ of Latter-day Saints have made possible the construction of Sunrise Hall. The new facility, at a cost of approximately \$2.5 million, was designed by Bott Pantone Architects of Ogden and is being constructed by Stallings Construction of Murray, Utah. Completion will be in the spring of 2015.

Upgrading the infrastructure of Guard facilities to meet the demands of growth remains a priority. The Utah Army National Guard (UTARNG) received \$3.4 million from the State Legislature to support capital improvement projects at readiness centers and armories include remodeling, paving, and landscaping. The West Jordan, Jake Garn Armory, will receive the bulk of funding for a much-needed infrastructure remodel.

The UTARNG is continuing its push to reduce carbon emissions by powering its Draper, West Jordan, and Camp Williams facilities with clean, more affordable solar energy. More than \$7 million in federal and state funding has been provided to support this goal. Governor Gary Herbert cut the ribbon in July on the Draper headquarters 357-kilowatt project consisting of 1,428 solar panels installed on the roof. The array provides an estimated 547,500 kilowatt hours annually, enough to power approximately 50 homes a year.

By generating our own solar energy, the UTARNG is able to cut electricity costs while offsetting carbon emission along the Wasatch Front. It is estimated the Draper project alone will offset more than 14 million pounds of CO2 over the next 20 years. That is the equivalent of removing 1,269 cars from the road, or planting 632,366 trees. 🇺🇸



Solar panels on the Draper headquarters building.



Construction of Sunrise Hall at Camp Williams.



Concealed compartments for drug transportation are found in ordinary objects like this WD-40 can.



National Guard case support helps lead officers to drugs and drug paraphernalia found in office drawer.

The Utah Counterdrug Task Force (CDTF) continued to support law enforcement and intelligence activities throughout the nation in FY 2014. We continue to provide top-notch, highly-respected support to national imperatives in the war on drugs. Our linguists and analysts are among the best in the nation, and our personnel, as well as our programs, have been recognized for their contributions.

The CDTF State Plan, which provides support to local law enforcement organizations, began the year with six full-time Soldiers and Airmen (one of whom was deployed). This mission was specifically authorized by the Deputy Assistant Secretary of Defense for Counterdrug, Narcotics, and Global Terrorism (DASD-CN>). These personnel worked Supply Demand Reduction (SDR) missions. SDR personnel work with local law enforcement agencies, providing support based on unique military skills. This use of military skills in support of law enforcement allows Soldiers to maintain peak readiness in the event of a mobilization, while helping local law enforcement continue to combat emerging drug threats within the State. Specifically prescription drug use and heroin use are on the rise in Utah.

Over the last few years we have seen fewer and fewer illicit-marijuana grows on public land. Drug dealers moved their operations to other states less active than Utah in enforcement activities. We were able to hire three personnel in a summer surge to support additional law enforcement entities. With the addition of the Lakota into Utah's helicopter fleet last year, we were able to plan and coordinate aviation support missions this year. This support yielded greater access to observation without danger to our law enforcement partners. Many times we were able to assist LEAs in following suspects to their homes and places of illicit business where ground-based assets had failed.

Our federal programs continue to support multiple missions for national law enforcement and intelligence activities. This year, Department of Defense-wide there were changes to how the services will administer the Substance Abuse Program, which tests Soldiers and Airmen for illicit-drug use or abuse of prescription drugs. On a national level, decisions were made to release this program back to the respective services, so it is being released back to the Air Force and Army for management of the program within Utah. We had another successful year meeting national testing objectives and direction. 🇺🇸

UT-CDTF State Plan Totals for FY 2014:

Cocaine (Pounds)	1
Heroin (Pounds)	20.9
Marijuana (Plants Eradicated)	63
Marijuana (Processed Pounds)	170
Methamphetamine (Pounds)	69
Other / Designer Drugs (Pills)	1,811
Currency	\$206,816
Vehicles	5
Weapons	161
Arrests	1,057

Dealer stores money and balloons of heroin in his hat.





A medic with the Search and Extraction element evaluates a casualty in the "hot zone" during training.



Search and Extraction Soldiers check each other's equipment before entering the contaminated "hot zone" during the Red Rocks exercise in St. George, Utah.



Sgt. First Class Travis Pharmer, Sgt. First Class Todd Friedman and Staff Sgt. Carson Mills practice securing a casualty (Staff Sgt. Adam King) for extraction during classroom instruction.

The Utah National Guard continues to man, train and field FEMA Region VIII Homeland Response Force (HRF). Units from across Utah are assigned to provide Soldiers and Airmen to fill the different roles of the HRF while maintaining a ready posture for other state and federal missions. The HRF is also supported by New Mexico Air National Guard's Fatality Search and Recovery Team (FSRT)—comprised of 11 Airmen from Force Support Squadron, 150th Special Operations Wing.

In February, the HRF supported Weapons of Mass Destruction Civil Support Teams from Utah, Southern California, Colorado and Nevada in the second annual Red Rocks regional Chemical, Biological, Radiological, and Nuclear (CBRN) disaster-training exercise in St. George.

In March, as part of Utah's State Partnership Program with Morocco, HRF personnel, members of Utah Task Force 1, Utah's Departments of Health and Emergency Management, and Salt Lake County Department of Emergency Management participated in a combined exercise with the Moroccan military in Kenitra, Morocco.


In July, the HRF's CBRN Enhanced Response Force Package (CERFP), CBRN Assistance and Support Element (CASE) and Joint Incident Site Communications Capability (JISCC) were air-transported to Volk Field, Wis., as major participants at the Patriot Guard exercise. The HRF brigade headquarters operated at Camp Williams and other HRF personnel operated the simulation's cell from Alabama.

In August, the commander and others observed the annual Sturgis motorcycle rally in South Dakota in preparation to support the 75th anniversary of the rally in 2015 if requested.

Throughout FY 2014, the HRF conducted table-top exercises with civilian planners and responders from Salt Lake and Utah Counties and local area hospitals. The HRF provided trainer/evaluator support and subject-matter expertise to HRFs in Texas, Georgia,

Washington and Pennsylvania, and to CERFPs in Colorado and Nevada. The JISCC—part of the HRF's communications section—conducted remote communications exercises with JISCCs from Colorado, Montana, South Dakota and Wyoming, and on-the-ground training with North Dakota. The HRF also provided demonstrations and displays across the state, including the Utah Governor's Public Safety Summit in St. George, for the delegation from the Denmark Royal Military, Hill Air Force Base Air Show and at local schools.

As FY 2014 comes to an end and its three-year HRF assignment is reached, some of the original HRF sourcing units will hand off their assignment to other units. The 145th Field Artillery Battalion will assume the DECON and CASE missions; Headquarters, Headquarters Detachment, 97th Troop Command will continue as the HRF brigade command element, reinforced by Soldiers from the 204th Maneuver Enhancement Brigade and 489th Brigade Support Battalion. The 118th Engineer Company (SAPPER) will retain the Search and Extraction mission, and the 151st Medical Group will continue the medical element mission.

The HRF was fully engaged in preparation for Vigilant Guard Utah 2014 exercise and the HRF's second external evaluation (EXEVAL), both at the beginning of November. These exercises resulted in the validation of the reconstituted UTNG HRF as a mission-ready force to support national, state and local authorities in domestic operations, from natural disasters to terrorist attacks. 



Homeland Response Force

Fiscal Year 2014 was another busy and productive year in the Human Resource Office (HRO). FY 2014 had a challenging start with most of our 834 federal technicians furloughed due to the absence of either a FY 2014 appropriation or a continuing resolution for the Department of Defense. On Oct. 1, 2014 we began the orderly suspension of operations and the performance of excepted activities as defined by the National Guard Bureau guidance. All employees returned to work and regular operations resumed Oct. 17 after an interim appropriations bill was signed into law.

Once we were all back to work, the Human Resource Office continued and improved several programs designed to enhance the overall well-being of the Utah National Guard's full-time force such as supervisor training, Utah National Guard federal-service awards, the annual health benefits fair, new employee in-processing/briefings, updated personnel instructions and regulations, implemented Army Guard AGR continuation boards, as well as employee supplemental training. Col. Kurt Davis, the director of Human Resources, emphasized a philosophy of transparency and customer service as the Human Resource Office continued to offer quality personnel services to the more than 2,500 Active Guard Reservist, Federal Technicians, ADOS and state employees employed by the Utah National Guard.

The mission of the Utah National Guard HRO continues to be focused on providing a variety of services including: hiring, staffing, benefit services, position management and classification, on-the-job injury services, full-time employee training, equal employment opportunity, labor relations,



Human Resource Office staff

medical and pay administration, employee-assistance programs, personnel computer data services, army and air mass transportation benefit program and official-duty travel services. The HRO is committed to ensuring that all the work-related needs of the Utah National Guard full-time force are met in order to maintain maximum efficiency and a high level of dedication and morale. The HRO is pleased to serve the needs of all UTNG employees and looks forward to implementing other changes and programs that will benefit the full-time employees of the UTNG. 🇺🇸



The Utah National Guard Inspector General's Office is a joint office, with all members trained by both the Army and Air Force Inspector General Schools.

The mission of the Inspector General is to serve as the eyes, ears, voice, and conscience of The Adjutant General of Utah. We provide a continuous assessment regarding the readiness, efficiency, morale, esprit de corps, and discipline of the Utah National Guard.

While the Inspector General works directly for the adjutant general, the office has the four primary roles: (1) providing assistance, (2) teaching and training, (3) conducting inspections, and (4) conducting investigations.

During FY 2014 the Command Inspector General, Col. Lane Lance retired from the U.S. Army after 30 years of service. Lance was backfilled by Lt. Col. Richard Shuck while Utah awaits the arrival of another Title-10 officer. The

Deputy Army Inspector General Maj. Todd Christensen, completed his Inspector General tour and moved on to become the executive/administrative officer for the 489th Brigade Support Battalion in Springville. The new Deputy Army Inspector General, Maj. Gordon Pedersen, recently returned from a deployment to Kosovo-serving as the Inspector General for all American Forces in the Balkans. Sgt. 1st Class Bochat is the new Inspector General noncommissioned officer in charge, replacing Sgt. 1st Class Ryan and Sgt. 1st Class Hill.

Looking forward to 2015, the Utah National Guard Inspector General Office expects a new incoming Title-10 command Inspector General and the deputy Air Inspector General, Lt. Col. Andrea VanLeeuwen, transitioning out to a new position. 🇺🇸





Maj. Gen. Jeff Burton, center right, meets with Royal Moroccan Armed Forces Lt. Gen. Bouchaib ARROUB, center left.



Members of the Royal Moroccan Armed Forces meet with Utah Governor Gary Herbert, center and Maj. Gen. Jeff Burton, left center.

The Utah State Partnership Program, coordinated by Capt. Jill Jimenez and Maj. Tyler Jensen, completed another successful year of military security cooperation exchanges between the Utah National Guard and Royal Kingdom of Morocco, continuing strong professional and personal relationships.

The Partnership between Utah and Morocco began in August 2003 and has continued to grow more robust in the more than 10-year relationship. The purpose of this partnership is to develop, enhance and facilitate AFRICOM engagements in Morocco and the surrounding region. To date, more than 150 exchange events have been conducted to support Morocco and the U. S., which have included all services and all levels of government.

Exchanges this year culminated with members of the Utah National Guard participating in 18 events. Significant events included a Disaster Planning and Preparedness Exercise in Kenitra, Morocco involving representatives from both civilian and military agencies from the State of Utah and the Kingdom of Morocco. Additionally, the Utah Air National Guard (UTANG) deployed a KC-135 to Morocco to participate in

their Biennial Marrakech Air Expo. This is the second time a UTANG KC-135 has participated in the air show. This unique mission also provided the UTANG 151st Air Refueling Wing KC-135 and the Royal Moroccan Air Force F-16 squadron a rare opportunity to participate in a refueling event. This is especially significant as the Royal Moroccan Air Force does not currently have a refueling capability for their fleet of 24, F-16 fighters.

A major highlight of the year was the utilization of the KC-135 flight to Morocco to deliver more than \$32,000 worth of humanitarian assistance items to include neonatal resuscitation kits, school supplies, hygiene kits, clothing and sports equipment which were donated by Utah non governmental organizations. Other events in Morocco this year included an Artillery Traveling Contact Team, High Frequency Radio Contact Team, Air Operations Center Traveling Contact Team as well as members of a Utah National Guard Joint Cyber Security Team who led the way into the future with a first ever, cyber event with our Moroccan partners.

Carrying on the tradition, Utah Adjutant General, Maj. Gen. Jeff Burton and members of his senior staff traveled to Morocco for the annual senior leader visit. During the trip, Burton met with senior Moroccan military members once again ensuring continued positive relations. 🇺🇸



Royal Moroccan F-16s line up for refueling operations with a UTANG KC-135.



Utah Air National Guard KC-135 delivers humanitarian assistance items to Morocco.

State Partnership Program



United States Property and Fiscal Office staff

The dual state and federal status of the National Guard is unique among military forces. The National Guard in each state, until called to federal service by the president, is a state militia under the control of the governor.

The mission of the United States Property and Fiscal Office (USPFO) for Utah is to support the mission of The Adjutant General for Utah and the units, Soldiers, and Airmen of the Utah National Guard by ensuring accountability and proper use of federal resources. The USPFO is committed to ensuring that all units of the Utah Army and Air National Guard have proper resources and equipment to perform their role in support of national-defense or contingency operations. The USPFO closely monitors authorizations for procuring equipment and ensures fiscal responsibility of appropriated funds.

The USPFO is comprised of five staff divisions: Internal Review, Purchasing and Contracting, Supply and Services, Resource Management, and Data Processing.

Internal Review provides professional audit services to all directorates and units within the Utah National Guard. These audits ensure that strong internal management controls are in place to prevent fraud, waste, and abuse. This year, FY 2014, Army Audit Readiness has required approximately 40 percent of internal review's time.

Purchasing and Contracting procures commercial goods and services, such as lodging and meals for Soldiers and Airmen, shipping and storage, construction, and nonstandard items required for training and mobilization.

The Supply and Services Division receives, distributes, and accounts for all federal property and equipment of the Utah Army National Guard (UTARNG).

Resource Management is responsible for timely processing of pay and travel for traditional and full-time Soldiers.

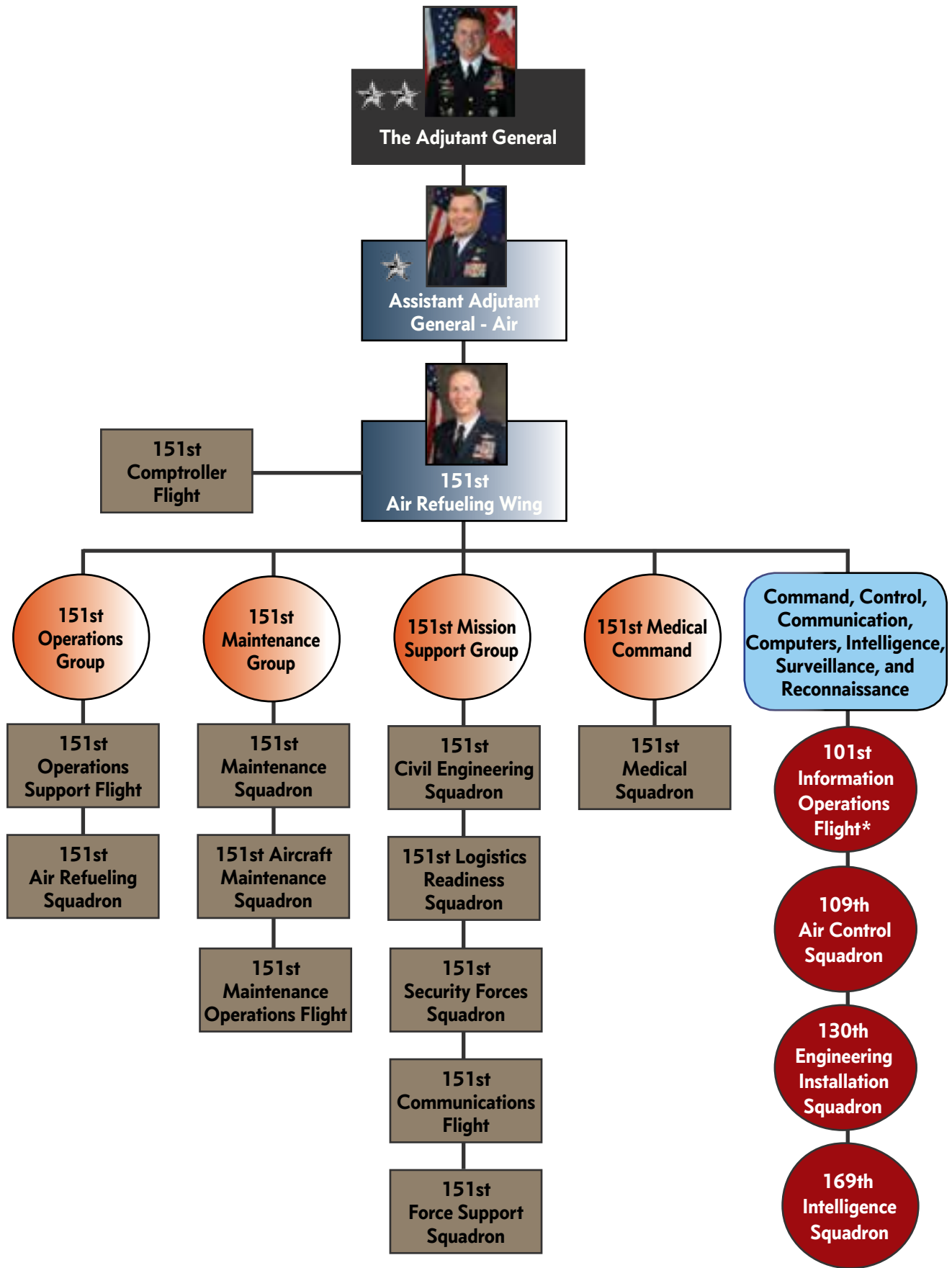
DPI, or Data Processing Installation, mainly serves as the principal advisor to the USPFO on all automation matters.

The USPFO said good-bye to a long-time employee, Diane Johnson, who after over 29 years of service to the Utah National Guard decided to hang up her hat and retire. We wish her a nice and relaxing retirement.

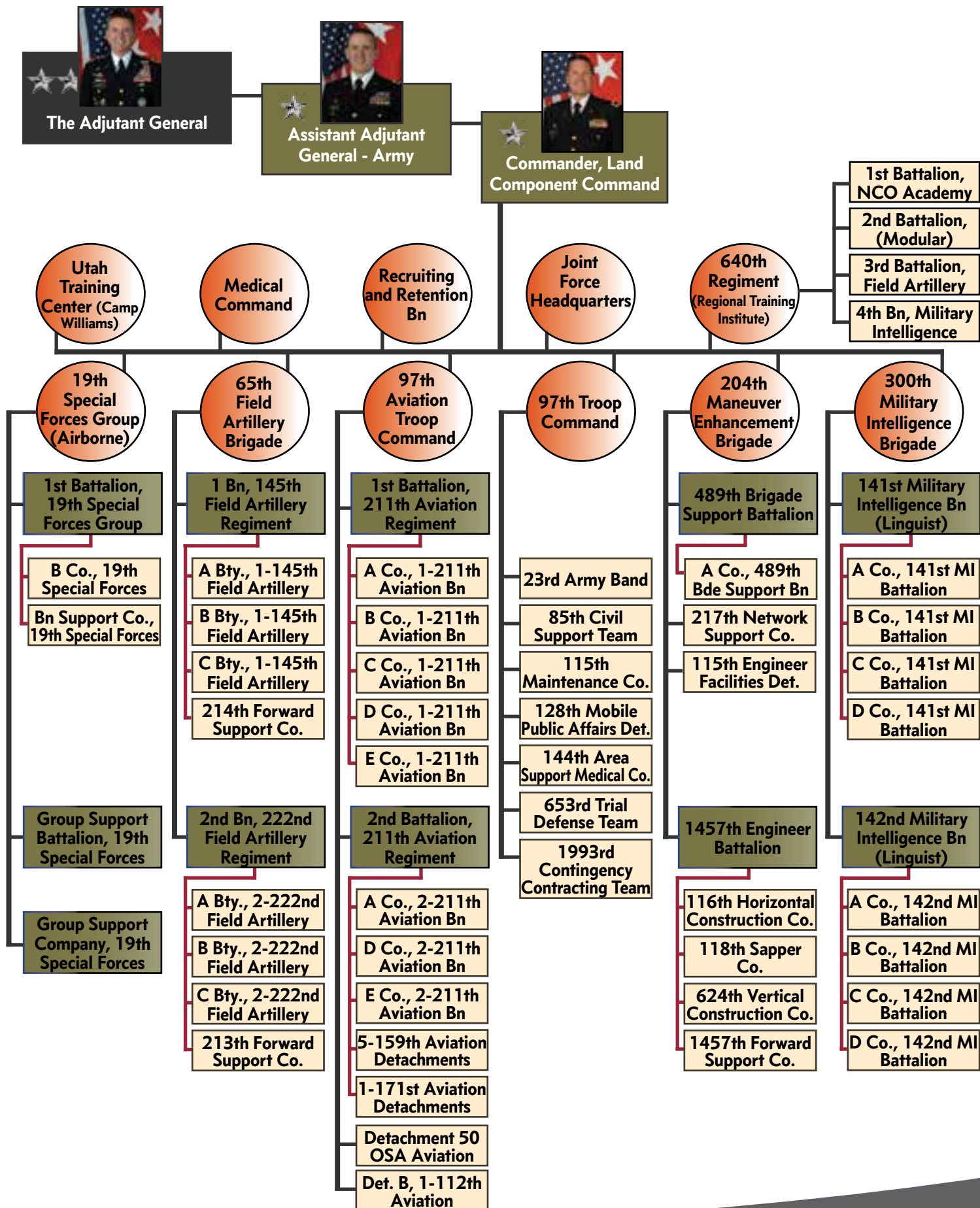
USPFO also acquired new personnel. Internal Review added Kris Braun and Guya Maylett to its ranks and Purchasing and Contracting welcomed Maj. Corey Davis as its new supervisor. Pay Branch welcomes Master Sgt. Linda Hohosh, Staff Sgt. Daniel Linford, Sgt. Megan Bartlett, and Sgt. Tracie Joseph to the family.

Members of the USPFO have also served their country in forward deployed areas: Staff Sgt Brian Hadlock and Maj. Gloria Parks returned from their deployment to Afghanistan with the 204th Maneuver Enhancement Brigade. Spc. Eden Dew deployed with the 2-211th Aviation in October 2013.

The USPFO would like to welcome back its warriors and wish a successful mission to those deployed. 🇺🇸



Utah Air National Guard Organizational Chart



Utah Army National Guard Organizational Chart



The 1st Attack Reconnaissance Battalion, 211th Aviation participated in Operation Thunder Hammer with 12 Apaches flying numerous missions across California June 2014.



Military Intelligence Soldiers conduct interviews with role-players at the Camp Williams Afghan Village during the intelligence-gathering exercise Panther Strike 2014.

During 2014, the Soldiers and families of the Utah Army National Guard (UTARNG) excelled in all missions given and challenges presented. After 13 years of conducting the War on Terrorism, the Soldiers of the UTARNG continued to prove themselves as the finest in the field.

With a membership of more than 5,600 and strategically placed in more than 25 locations across the state, the UTARNG supports the nation, state and community every day. The UTARNG consists of nine major commands; 19th Special Forces Group (Airborne), 65th Field Artillery Brigade, 97th Aviation Troop Command, 97th Troop Command, 204th Maneuver Enhancement Brigade, 300th Military Intelligence Brigade, 640th Regional Training Institute Regiment, Utah Training Center-Camp Williams and Medical Command. Each command consists of highly trained Soldiers, many of whom are proven in a combat zone.

The assistant adjutant general and commander of the UTARNG, Brig. Gen. Dallen Attack, presented five priorities to the command teams of each unit:

First, support federal and state deployments. This means readiness. Today, using all available measurements, our formations stand ready to go, fight, and win our nation's battles more than ever before. Every one of our major commands was affected during the year as we supported deployments to Afghanistan, Kosovo and other troubled locations around the world. We also stand trained and ready to support the governor of Utah in case of a domestic emergency either man-made or natural. Much like our predecessor the Minuteman, we must be ready for the call.

Second, develop the UTARNG to be relevant for the future. As force-structure changes loom in our future, we must continue to turn each challenge into an opportunity to provide a versatile mix of capabilities, formations and equipment.

Throughout the year each command conducted senior-leader engagements, overseas training, and command post and field exercises with Active, Guard and Reserve counterparts. Each of these engagements and exercises further proved our worth in defense of the nation.

Third, sustain an all-volunteer force. During this challenging decade, the UTARNG continues to recruit and retain the finest men and women in our society. We are one of only a handful of states that met national recruiting and retention goals in each of the years that our nation has been at war.

Fourth, develop outstanding and adaptive leaders. Our officer, warrant officer and non-commissioned officer corps is the constant to all the success and recognition our units have received. With an eye to the future we must train and mentor the junior officer and enlisted to fill the leadership positions as they become vacant.

Fifth, commit to the Army profession. The reputation of the UTARNG is stellar. In addition to our competence we are also known for our character. We live the Army Values, Warrior Ethos and Soldier's Creed. Our Soldiers and their families understand that this is a noble profession. We are ready, relevant and will move to the sound of the guns. 🇺🇸

This year was very successful in all measurable aspects. Tangible metrics and non-tangible accomplishments for Army Aviation (AASF) were better than previous years due to the dedication and professionalism of our personnel. Safety is one of the metrics which stands out from the rest and proudly; this directorate can report that all Utah Army National Guard (UTARNG) organizations maintained high-operational tempos, while also maintaining nearly an accident-free record for FY 2014. Army Aviation finished the year with zero Class A through C accidents, which demonstrates the high standards that are kept throughout Utah Army Aviation.

Mission-wise, the 171st Aviation (Medevac) Soldiers returned from a very successful combat deployment from Afghanistan to Fort Lewis, Wash., and the helicopters are currently in reset. The 2-211th General Support Aviation Battalion recently returned from its very successful deployment mission from Kosovo. Reset is complete for the 1-211th Aviation's Apache Longbows, and the unit conducted complex aviation and ground operations successfully in California in support of the 40th Infantry Division. The Southwest Border mission was executed by the 1-112th Aviation from January to July and flew 278 hours in support of border activities. Detachment 50 recently returned from Afghanistan and has relocated and began operations from Hangar 10 at the Wright Air National Guard Base, Salt Lake City. The 19th Special Forces Group, unmanned aerial system (UAS) platoon has validated flight operations from Wendover Airport to the South Utah Test and Training Range (UTTR) and is currently working authorization for flights to North UTTR.

AH-64	3,371 hours flown	102 percent
UH-60	1,627 hours flown.....	103 percent
UH-72	729 hours flown.....	106 percent
C12	617 hours flown.....	102 percent
RQ-7 Shadow	258 hours flown.....	106 percent

The total flight-hours executed for all airframes combined was 6,602 hours amounting to 104 percent of the annual, flight-hour program.


Readiness rates for 2014 are above all DoD operational readiness standards and have increased over past years.

Safety has decreased accidents and injuries 48.65 percent from 2013 by far exceeding the goal of 10 percent for FY 2014. In 2014, the safety office ended the year with 19 accidents and illnesses for the fiscal year. There were no Class A or B accidents and only one Class C accident. The UTARNG has decreased class C accidents from four in 2013, to one in 2014. Injuries and illnesses are also reported from HRO and are on the decline as reported by Office of Workers' Compensation Programs. UTARNG safety program has had solid results and will participate again with strong plans for accident and illness reductions.

Fiscal Year 2015 Goals:

Undoubtedly, FY 2015 will continue to be challenging. Directorate of Aviation and Safety, in concert with the supported units, will continue to focus on maximizing effectiveness in readiness and program management. FY 2015 and beyond will be challenging fiscally and will to pressure Department of the Army to make tough decisions about Army National Guard force structure. UTARNG Aviation and Safety will continue to look for ways to improve its units and programs and build upon the excellent results from 2014. Goals for FY 2015 include:

- Execute program with zero Class A-C accidents
- Zero aircrew waivers
- Execute programs +/-5 percent
- Maintain readiness, top 10 percent nationally
- Leverage operational missions to improve go-to-war capability
- Leverage interagency relationships to improve SAR and emergency response capability
- Expand UAS reach and accessibility (COA North UTTR from Wendover)
- Improve facilities for Army Aviation

The Directorate of Aviation and Safety is led by the State Army Aviation Officer and Chief of Safety, Col. James Bledsoe. He is assisted by Chief Warrant Officer 5 Kerry Stauffer (Logistics), Chief Warrant Officer 4 Ryan Eyre (Ops/Standards), Chief Warrant Officer 3 Ryan Runk (UAS), Chief Warrant Officer 3 Royce Palmer (Safety), Capt. Adam Sherman (Safety), and 1st Lt. Kellie Davis (Occupational Health and Industrial Hygiene). The AASF commander is Lt. Col. Greg Hartvigsen. 





Soldiers with Medical Command practice room-clearing procedures.



Medical Command Soldiers prepare a patient for transport during field training.



Medical Command and 144th Area Support Medical Company Soldiers work together during field training.

To conserve fighting strength is the motto of the Army Medical Department and is the motivation behind the Utah Army National Guard Medical Command’s pursuit of excellence. Although our Soldiers traditionally are not the ones on the front lines, we are proud of our contribution to the fight and are honored to care for the Soldiers who actually are. Simply stated, we are facilitators of combat effectiveness by ensuring the medical readiness of the Utah Army National Guard. Our mission is the medical and dental readiness processing by conducting Annual Periodic Health Assessments (PHA), and medical physicals (i.e. commissioning, retention, and specialty physicals). We also provide deployment immunizations as well as the annual influenza immunization.

In Fiscal Year 2014 the Medical Command (MEDCOM) completed 3,300 annual PHA’s during drill weekends and served nearly 3,000 Soldiers with its full-time staff during the weekday clinic. The dedication of our staff coupled with the commitment to medical readiness of all Utah National Guard commanders has ensured that the Utah Army National Guard is the recognized leader in Soldier Medical Readiness throughout all 54 states and territories. Our success has caught the attention of other states; it is not uncommon for other medical commands to contact us about our practices and in some cases request to visit us to see firsthand why we are so successful.

This past year saw some significant firsts for our unit. Most notably, the change of command as Col. Bryce Taggart relinquished command to Lt. Col. David Coates in May (Lt. Col. Coates was promoted to Colonel in August of 2014). Col. Coates became the first dental officer to command the Medical Command in the State of Utah.

In June, the MEDCOM teamed up with the 144th Area Support Medical Company (ASMC) and conducted the first, extended-duration field training exercise that the MEDCOM has participated in during recent memory. This exercise was significant in that it tested the primary medical assets of the Utah Army National Guard and how they can work together to respond to domestic threats as well as tactical threats. The exercise included mass-casualty scenarios, evacuation-by-air-and-ground scenarios and medical treatment at various echelons of care. This training reminded the unit that although we may spend the majority of our time engaged in routine medical processes, a catastrophic event could call us into action, and we would need to perform outside the sterile environment of a clinic or hospital.

In our continued quest to best serve our customers, the MEDCOM entered into an agreement with the 640th Regional Training Institute (RTI) to begin seeing students that need basic medical attention. Prior to this agreement any RTI student in need of care would have to travel to a civilian clinic off Camp Williams which frequently caused them to miss a significant amount of training. So far the results are promising; the short amount of time that a student is now away from class validates the need for the MEDCOM to continue to provide limited treatment services. 🇺🇸

Medical Command Soldier gives flu immunizations.



Medical Command



Recruiting and Retention Battalion awards banquet, RRB Team 1 Provo, Utah September 2014.



At the Tour of Utah bike event, Staff Sgt. John Hill challenges a prospective applicant to a push-up challenge.



Chief Warrant Officer 2 Deena Haag briefs prospective warrants on the benefits of being a warrant officer at Strawberry Reservoir.

Recruiting and Retention Battalion (RRB) had an eventful year. Lt. Col. Kenneth Verboncoeur focused RRB's lines effort on five key areas: officer and warrant officer strength, enlisted recruiting, Recruit Sustainment Program (RSP), marketing and professional development. The battalion worked cohesively bringing together operations, automation, personnel, supply, marketing, officer recruitment and enlisted recruitment to meet and exceed our mission.

The Officer Strength Management Team's mission was broken into three areas of focus—basic branch, specialty branch and warrant officers. This year officer recruiting, with the help of on-campus recruiters, exceeded its mission reaching 168 percent of its assigned goal. Specialty Branch exceeded its goal by 10 percent. The battalion's warrant-officer manager is the highlight of officer recruitments for the year. After several years of not making mission, the battalion hired a new Warrant Officer Strength Manager (WOSM), Chief Warrant Officer 2 Deena Haag. She accomplished what most state WOSMs could not do. She not only made mission, she surpassed her mission by 100 percent.

The battalion's enlisted recruiters once again achieved their goal in leading the battalion to meeting the end-strength-ceiling mission, 16-years running. All five teams focused their efforts on unit and high school partnerships.

Recruiting Retention NCOs (RRNCO), in partnership with several local high schools, implemented the initiation of an Anti-Bullying Campaign titled "helping everyone achieve respect" or H.E.A.R. The program outlines the Army Values in building respect and ending bullying and cruelty in schools.

This year Team 1 outperformed its own aspirations, receiving accolades as Top-Production Team. Team 1 members received Top Recruiter and Rookie of the Year. Sgt. 1st Class Paul Klimack was recipient of The Director's 54, fourth award and Top Recruiter for recruiting 231 percent of his assigned mission. Sgt. Jesse Barton received Rookie of the Year for exceeding his mission by 55 percent in nine months. At the company level, RRNCOs influenced the reenlistment rate achieving 117 percent of the state's goal.

The battalion's three RSP companies aided the adjutant general in his goal to have the finest National Guard units in the nation. They focused their efforts on preparing new recruits for initial-entry training. Their efforts were rewarded when 35 percent of all recruits shipped to training were recognized as Honor Graduates or Distinguished Honor Graduates. Utah ranked fourth in the nation for Honor Graduate and Distinguished Honor Graduate recognition and first in the nation for lowest training-pipeline-loss rate.

The marketing team has some of the best talent in the country and took on some big events this year, incorporating the entire enlisted-recruiting force in a statewide event bringing multimedia recognition to the Utah National Guard.

The recruiting force focused its "down time" in professional development attending schools and courses that would increase its ability to remain a ready force—meeting, and in most cases exceeding, our goals this year. The Recruiting and Retention Battalion looks back at the FY 2014 with great pride while looking forward to the future with determination and drive to do even better. 🇺🇸



Sgt. Andrew Evans shows students from a partnership high school how to conduct preventative maintenance on a Humvee.





Officers from Utah Training Center—Camp Williams practice marksmanship during annual training May 7.



Governor Gary Herbert, right, pulls the lanyard of the 75mm cannon to kick off the Iron Will races.

This year marked the 100th anniversary of Camp Williams and with that brought a lot of activity to camp. This year the Utah Training Center (UTC)—Camp Williams hosted the inaugural Iron Will event, an event that was coordinated with the surrounding cities, and invited community members to see Camp Williams up close, through running and biking events.

Thanks to the hard work of UTC Soldiers, Iron Will was a huge success. The event gave members of the community an opportunity to see areas of Camp Williams that most would never see, and to see what it is Camp Williams does. More than 1,000 people participated in the events that included a 5K, 10K, a half marathon and various road and mountain-biking events. The events also had family-friendly activities for those that wanted to come to Camp Williams but did not want to participate in the running or biking events.

Besides Iron Will, members of UTC were also busy coordinating with other units and agencies to run the annual Governor's Day event. Governor's Day is an annual event where the Governor of Utah, the commander-in-chief of the Utah National Guard, has the opportunity to review the readiness of his troops and allows the troops to interact with their commander-in-chief.

Although this year's Governor's Day was canceled just days before the event, the Soldiers of UTC had worked tirelessly on preparations to ensure it would be a success.

Along with planning large events UTC Soldiers also made time for annual training.

UTC is different than other units. Since Camp Williams is always open and they are required to have coverage every weekend throughout the year. The only time the whole unit

gathers together is for a week of annual training. During this week Soldiers are kept extremely busy doing all of the annual requirements and brushing up on their Soldier skills.

Camp Williams is also getting a face lift. Currently there are several large-construction projects going on to include: the new Bachelor's Enlisted Quarters (BEQ); The Army School System (TASS) phase II; a new chapel, Sunrise Hall; and a remodel on the outside of all the 6000-series buildings.

The Morale, Recreation and Welfare program is looking into expanding services to include rental of recreational equipment. Currently there is a study to determine the needs and wants of the Soldiers utilizing Camp Williams.

A small coffee shop, Connex Café, opened and has been serving guests and employees of Camp exceptionally well.

Overall, Camp Williams and the Soldiers of UTC are doing a great job of pushing ahead to improve the quality of life for everyone that utilizes Camp Williams. 🇺🇸



Col. Tyler Smith briefs members of the Iron Will committee May 2. Iron Will was a running/biking event held at Camp Williams to celebrate Camp Williams' 100-year anniversary.



Staff Sgt. Devin Jameson plots location during the Best Warrior Competition land-navigation lane at Camp Williams.



Local first responders train during an active-shooter scenario at Camp Williams.

The 640th Regiment Regional Training Institute (RTI), located at Camp Williams, Utah, is a multistart institution. Col. Holly Ottesen relinquished command to Col. William French on Sept. 4. Command Sgt. Maj. Eric Anderson continues to serve as the RTI command sergeant major.

During FY 2014, the RTI employed more than 200 full-time Soldiers, military technicians and civilian contractors in order to meet its state and federal mission. The RTI is comprised of four training battalions that trained more than 4,800 Soldiers during FY 2014.

First Battalion (Bn), 640th Regiment (Noncommissioned Officer Academy (NCOA)) is led by a commandant, Sgt. Maj. William Ewert. First Battalion provides training to junior NCOs and enlisted Soldiers by training NCO Education System (NCOES) at Warrior Leader and Advanced Leader Courses and provides instruction for functional course of the Battle Staff NCO course.

Second Bn, 640th Regiment (Modular), commanded by Lt. Col. Ryan King, primarily instructs 25 Career Management Field courses of 25U Signal Support System Specialist and 25B Information Systems Specialist. In addition, it trains Army Basic Instructor Course and Small Group Training Instructor Course, as well as all state-directed courses including bus-driver training, Officer Candidate School pre-phase and other training. Second Bn just launched Small Unmanned Aerial Systems Course to allow operators to maintain their certification requirements.


Third Bn, 640th Regiment (Field Artillery) commanded by Lt. Col. Steven Brenchley, provides training to include 13B Cannon Crewmember, 13D Advanced Field Artillery Tactical Data Specialist, and 13F Field Support Specialist. It is looking to include Joint Fires Observer (JFO) course to meet JFO certification requirements.

Fourth Bn, 640th Regiment (Military Intelligence), was commanded by Lt. Col. Robert Parsons who

relinquished command to Lt. Col. Keir Scoubes. Fourth Bn provides MOS-T instruction of MI courses 35M Human Intelligence Collector, 35F Intelligence Analysts and 35E Counterintelligence Agent as well as NCOES of 35M Human Intelligence Collector Advanced Leader Course and MI Senior Leader Course.

The RTI continued its transition from the Total Army School System to the One Army School System (OASS). The OASS training concept allows rigorous, relevant and realistic training to be provided for Soldiers across the spectrum of National Guard, Army Reserve and regular Army. The RTI trains Soldiers in areas of combat arms, military occupational specialization, leadership, NCOES, and general studies. The RTI headquarters provides sustainment support of its training battalions by maintaining a dining facility, housing, and instructional facilities.

The RTI continued its commitment to engage local community organizations by supporting two, active-shooter-scenario training events in FY 2014. The events involved law enforcement, fire and medical units from the cities of Bluffdale, Saratoga Springs, and Lehi as well as the Utah Highway Patrol. This training increased the readiness of the RTI and first responders who participated in the planning and execution of such an event. It allowed all participants to learn how to mitigate situations of imminent threat when dealing with work-place violence of this type.

The RTI hosted the Region Best Warrior Competition at Camp Williams. This three-day contest selects the most outstanding enlisted Soldier and NCO from Arizona, California, Colorado, Hawaii, Nevada, New Mexico, Utah and Guam. Staff Sgt. Devin Jameson, 640th RTI, was selected as the Utah National Guard NCO of the Year. Jameson won at state, region and the Army National Guard competitions. He competed at the All-Army national competition in October 2014. 





19th SFG(A) Soldiers ride on a Black Hawk on their way to the drop zone in October 2013. Unmanned Aerial System (UAS) Platoon, Support Company, 19th SFG(A) provides ISR support for exercise Maple Resolve in Alberta, Canada. Below: 19th SFG(A) Soldiers pose with local children in Afghanistan during their deployment. They returned to Utah in November 2014.

The 19th Special Forces Group (Airborne) remained in a high-operational-tempo state this year, as in the past, by routinely supporting worldwide deployments and keeping up on sustainment training through courses and missions.

The 19th SFG(A) continued to provide mission-ready Soldiers and units to conduct special operations in support of U. S. Special Operations and federal mobilizations. Soldiers from the 19th SFG(A) assist Utah by supporting state and local agencies in search and rescue missions, civil support, and assist in the event of natural or man-made disasters.

The 19th SFG(A) is spread throughout the nation with elements in California, Washington, Rhode Island, Texas, Montana, Colorado, Ohio, West Virginia and Utah.

Headquarters and Headquarters Company (HHC), commanded by Capt. William Young and 1st. Sgt. Lucas Evans, is the core for the 19th SFG(A). HHC's primary role was to provide mission command and support to the subordinate battalions and maintain capability to operate as a Joint Special Operations Task Force.

Group Support Company provided service support for each of the battalions and augmentation for various subunits to include support of Operation Enduring Freedom.

In November 2013, approximately 50 Soldiers were welcomed home after a seven-month, combat tour to Afghanistan. 19th SFG(A) also deployed multiple Special Forces Operational Detachment-Alpha's (SFOD-A) in support of Theater Security Cooperation Plans. These locations included Thailand, Republic of Korea, Macedonia, Moldova, Bulgaria, various countries in North Africa, Bangladesh, Cambodia, Maldives, and the Philippines. The 19th SFG(A) deploys units ranging from battalion-sized elements to 12-man SFOD-A's.

Along with deployments, 19th SFG(A) conducts training to enhance combat readiness such as Jump Master Course, SF Basic Combat Course Support, SF Sniper Course, SF Advance Urban Combat Course, Joint Combined Exchange Training and language sustainment training.

The ability to go and speak the language in various locations around the world is what sets SF Soldiers apart.

For annual training, approximately 300 Soldiers from 19th SFG(A) participated in Operation Skyline 2014 in Manti-LaSal National Forest Aug. 1-24. The exercise focused on Operation Detachment-Alphas (ODAs) performing unconventional-warfare tasks utilized by SF Soldiers, who specialize in guerrilla-warfare tactics and subversion for their unique missions. According to Sgt. Maj. Gary Barnes, from a National Guard angle, the important thing was conducting all the training inside actual communities, working with community leaders and small-county governments. The exercise was a key training event to get back to the core mission of the SF.

Soldiers from 1st Battalion and Group Support Battalion worked alongside Spring City citizens in a community project to rebuild a small canal to improve future water flow.

"This gives us the opportunity to say thanks to Spring City for sharing their resources and their community during our annual training exercise," said 1st Lt. Doug Spencer, commander of C Company, Group Support Battalion, 19th SFG(A). "The end result is this small stretch of town not only looks better, but will be more resilient to water flows in the future."

Other missions supported throughout the year included Key Resolve in Korea (February), Maple Resolve in Canada (May), and Ulchi Freedom Guardian 2014 in Korea (August).

This past year has also seen a change of command in December 2013 to Col. Mark Drown from Col. Steven Watt who commanded the 19th SFG(A) since 2011. Command Sgt. Maj. Bruce Bollinger remained in place as the group command sergeant major. 🇺🇸



19th Special Forces Group (Airborne)

After two years with 1st Battalion, 19th Special Forces Group (Airborne) (SF), Lt. Col. Paul Peters relinquished command to Lt. Col. Larry Henry in a ceremony in May 2014. In August, Command Sgt. Maj. Steven Wooldridge assumed responsibility of the sergeant major duties from Command Sgt. Maj. Gary Barnes. Both marked significant changes for the Battalion in 2014.

The culminating event for Soldiers of 1st Battalion was Operation Skyline 2014. This annual training event marked the first time a battalion-level Special Operations Task Force conducted an unconventional-warfare exercise in the State of Utah. Operation Skyline took place during August in the Manti-La Sal National Forest, just outside the towns of Ephraim and Mt. Pleasant. The exercise focused on Operation Detachment-Alphas (ODAs) performing unconventional-warfare tasks used by Special Forces who specialize in guerilla-warfare tactics and subversion for their unique missions. According to Barnes, this exercise was a key training event to get back to the core SF mission and exercised a wide variety of skill sets which are difficult to train during weekends or routine training events.

During Operation Skyline, Soldiers from the 1st Battalion conducted a community outreach project where they worked alongside Spring City citizens to rebuild a small canal. This not only helped beautify it, but also improved future water flow and show appreciation for being able to perform their annual training in the area.

Outside of the battalion's annual training, 1st Battalion remained engaged in Joint Combined Exchange Training with foreign militaries in the countries of the Philippines, Thailand, Korea, and Morocco. Other training events included training in various languages, Special Forces Sniper Course, Special Forces Advanced Urban Combat course, Military Freefall sustainment events, and others, to name a few. 🇺🇸



During annual training's unconventional warfare exercise HSC, 1-19th SF Soldiers conduct a static-line parachute training to sustain their ability to infiltrate operational areas by air.



19th Special Forces Group (Airborne) Soldiers repair a run-off canal to help Spring City residents in Sanpete County.



Members with the 19th SFG(A) keep their skills current by conducting airborne operations.



During the change of command ceremony Lt Col. Larry L. Henry holds the 19th SFG(A) colors on May 16, 2014. Lt. Col. Paul Peters relinquished command after two years.



1st Battalion, 19th Special Forces Group (Airborne)



Families welcome home their loved ones after they returned from a seven-month deployment to Afghanistan in support of Operation Enduring Freedom November 2013.



UAS Platoon, Support Company, 19th SFG(A) provides ISR support for exercise Maple Resolve in Canadian Forces Base Wainwright, Alberta, Canada.

The Group Support Company, 19th Special Force Group (Airborne) provided service support for each of the battalions, based on individual mission requirements. The GSC also provided augmentation for various subunits to include support to the active component in support of operations and training, Operation Enduring Freedom-Afghanistan, Joint Special Operation Task Force-Philippines, Joint Special Operation Task Force-trans Sahara, and domestic Response.

In November, the GSC welcomed home 10 of their Soldiers who joined other members of the 19th SFG(A) to support a deployment to Afghanistan.

In addition to conducting deployments and support activities, the GSC conducted training exercises to enhance Soldiers' combat readiness.

In August, the GSC deployed in support of the Joint Chiefs of Staff exercise Ulchi Freedom Guardian 2014. The purpose of the training exercise allowed the Republic of Korea and U.S. Forces to cohesively execute the Korean peninsula operational plan and related contingencies as well as Key Resolve in February.


In May, the Unmanned Ariel System (UAS) Platoon provided intelligence, surveillance, and reconnaissance operations (ISR) support for exercise Maple Resolve in Alberta, Canada.

According to executive officer, Lt. Col. Jeffrey Bruce, the UAS Platoon was asked for, by name, to support Maple Resolve based on its reputation of out performing mission requirements.

The GSC has been commanded by Maj. Lorin Bodily for the past four years. Bodily described the year for the GSC with one word, "Busy." The GSC has been engaged in preparing for the transition to the GTSC, sending Soldiers to schools, deployments and missions, while dealing with budget challenges. It was an excellent and busy year.



Members of the 19th Special Forces Group (Airborne) volunteered to help local Spring City residents repair a run-off canal during Operation skyline in Sanpete County.

In December 2014, after approximately two years of transition, 19th Special Forces Group Support Company (GSC) becomes Group Special Troops Company (GSTC) and the Group Support Battalion (GSB) comes on-line as of Dec. 3, 2014. The GSB will handle the sustainment and logistics function for the 19th SFG(A). 



Group Support Company, 19th Special Forces (Airborne)



Members of the 65th Field Artillery Brigade's Security Force Assistance Advisor Team return from a 12-month deployment to Afghanistan.



Staff Sgt. Brent Gardner, Bravo Battery, 2-222nd Field Artillery Battalion, fires a high-explosive projectile during annual training in June 2014 at Camp Guernsey, Wyoming.

The 65th Field Artillery Brigade (FAB) conducted a highly successful training year in multiple areas of the world. In addition to training and exercises, a small contingent of Soldiers from the brigade returned from service in Afghanistan supporting Operation Enduring Freedom.

Col. Brent Stark, 65th FAB commander, emphasized the need to train aggressively and have a tough and memorable training year. An aggressive training plan kept both battalions and the brigade staff busy.


The 2-222nd Field Artillery Battalion had an excellent training year culminating at Camp Guernsey, Wyo., for live-fire exercises. Maintaining howitzer-crew certification and fire-direction proficiency continues to be the main challenge of the field artillery. As equipment becomes more technical and complex, Soldiers are required to attend more training and acquire new certifications. At the conclusion of annual training, the 2-222nd conducted a change of command. Lt. Col. Brent Anderson relinquished command to Lt. Col. Christopher Caldwell. The battalion will conduct annual training at Dugway Proving Ground in June 2015.

The 1-145th Field Artillery Battalion experienced some challenging training this year, combining artillery training with a newly assigned emergency-response mission. Commanded by Lt. Col. Darcy Burt and Command Sgt. Maj. Ryan Josie, the 1-145th completed an aggressive, joint plan for annual

training and also assumed a large role within the FEMA Region VIII Homeland Response Force (HRF). Annual training took place at Dugway, Utah, and included the 1-145th Field Artillery, 214th Forward Support Company (FSC), and elements of the 2-211th Aviation Battalion. The combined training greatly enhanced the exercise for the battalions. The 1-145th and FSC underwent an external evaluation and certification process for its HRF mission in November 2014.

In June, the 65th FAB welcomed home 23 Soldiers who returned from a deployment to Afghanistan operating as a Security Force Assistance Advisory Team. A Yellow Ribbon and Freedom Salute event took place in July to recognize the Soldiers and their families. The team was made up of Soldiers from various major commands in the state.

The brigade staff participated in exercises that trained with multiple entities across the world to include exercises in San Diego, South Dakota, Washington, France, Morocco, Korea, Japan and Latvia. One of the exercises, Fleet Synthetic Training-Joint, is the capstone training event the Navy uses to certify a Carrier Strike Group prior to deployment. The exercise incorporated both higher headquarters and subordinate elements, which are difficult to duplicate during home-station training.

In addition to combat training, the 65th FAB helped local communities with several projects such as freedom salutes, color guards, funerals and recruiting events. Each of these training and support events provides our Soldiers with valuable experience needed to be successful. The Soldiers of the brigade accomplished their training objectives for the year and have proven they are capable, ready and willing to serve, no matter what the mission may hold in the future. 

A 1-145th Field Artillery howitzer fires a high-explosive projectile during annual training in June 2014.



65th Field Artillery Brigade





Danish and German military leaders and officers train with members of 1st Battalion, 145th Field Artillery, during annual training at Dugway Proving Ground.



Charlie Battery, 1-145th Field Artillery Battalion poses for a picture from its annual training in June 2014 at Dugway Proving Ground, Utah.

The 1st Battalion, 145th Field Artillery, experienced some challenging training this year, combining artillery training with a newly assigned mission. Commanded by Lt. Col. Darcy Burt and Command Sgt. Maj. Ryan Josie, the 1-145th completed an aggressive, joint, annual-training (AT) plan, and also assumed a large role within the Homeland Response Force (HRF).

This year's AT at Dugway, Utah including the 1-145th, 214th Forward Support Company (FSC), and elements of the 2-211th Aviation Battalion, which greatly enhanced the training for both battalions.

The 1-145th staff organized an aggressive training plan to challenge the leaders and Soldiers. AT was focused on certification of paladin cannon crews and platoons through various types of fire missions, using a variety of artillery munitions. The 1-145th and 2-211th Aviation coordinated training plans to add realistic and challenging scenarios, which included aerial insertion of forward observers, Position Area Reconnaissance Teams, Crew Served Weapon Teams, aerial supply distribution, and aerial medical evacuation. This proved to be a great exercise for both battalions, highlighting strengths, and also demonstrating the ability to effectively coordinate and operate.

During AT, Soldiers of the 1-145th were able to meet and interact with Danish and German military leaders and officers, sharing competencies and capabilities and demonstrating the professionalism and hospitality of the Soldiers of the Utah National Guard.


The 1-145th has taken on the role of both the Chemical, Biological, Radiological, and Nuclear (CBRN) CBRNE Enhanced Response Force Package (CERFP) and CBRNE Assistance Support Element (CASE) missions for the HRF. The CERFP consists of the C2 element of 16, battalion-staff Soldiers and the Decontamination (DECON) element has 75 Soldiers from the 214th FSC. The CASE element will consist of 200, all-battery Soldiers. This will be the first time that a battalion has assumed this much control within the HRF.

At the start of the training year, Soldiers of the 1-145th began training side by side with Soldiers of the 141st Military Intelligence (MI) Battalion, 115th Maintenance Company, and 97th Troop Command, who have been performing the CERFP and CASE missions for the last several years. These Soldiers shared best practices and ensured there was a smooth transition in carrying on this important capability within our State.

Soldiers and leaders of the 1-145th understand that both the HRF mission and the Federal mission of being a field artillery battalion are no-fail missions. A very aggressive and innovative training plan has been created that will allow for both missions to be accomplished.

The battalion has had to shift from artillery tasks to HRF tasks, having Soldiers continually moving and engaged in these tasks or HRF tasks. The battalion has been sending about 30 Soldiers a month to attend a one-week course for both hazardous operations and hazardous materials awareness. As a result, the Soldiers become certified as a member of the civilian, first-responder community.

Later in the year, the 1-145th sent four representatives to Morocco, as part of an Artillery Tactical Command Trainer, to interact and share experience and practices with the Royal Moroccan field artillery. This event was designed to build partnerships between the Utah National Guard and the Royal Moroccan Army. This was one of several visits that the Utah National Guard has made to Morocco, and will hopefully be followed by many more.

The battalion is excited to move forward with all of its assigned missions. We are proud of the fact that the Utah National Guard senior leadership have entrusted us and believe in our ability to accomplish these missions. Our battalion and battery leadership, along with all of our Soldiers, are confident that we will be successful in any mission assigned. To this end, "Go BIG RED." 



The 2-222nd Field Artillery at Guernsey, Wyoming.; Lt. Col. Christopher Caldwell receiving the guidon from Col. Brent Stark during the change of command June 29. Cooks from the 213th Forward Support Company prepare a battalion meal in preparation for the coveted Connelly award competition; An Alpha Battery paladin firing at a target on Camp Guernsey.; 155mm



artillery rounds being prepared to be loaded onto a paladin during annual training.



The “Triple Deuce” had another excellent training year culminating at Camp Guernsey, Wyoming for live-fire exercises during annual training. Maintaining crew certification and fire-direction proficiency continues to be the main challenge of the field artillery. As equipment becomes more technical and complex, Soldiers are required to attend more training and acquire new certifications. Through the leadership and commitment of the Soldiers of the 2-222nd Field Artillery Battalion, all training and certifications were completed during this training year.


Special recognition was given to the 213th Forward Support Company for its exceptional support throughout the training year. With the support of the 213th FSC, the battalion was able to convoy all wheeled vehicles to Wyoming, execute operations, and return to home station without any significant issues with vehicles or equipment. The 213th FSC’s food service section also competed for, and won, the Connelly Award at the state level. The 213th FSC is looking forward to the regional competition and potential national-level competition.

The 2-222nd staff headquarters continue to hone its skills on the latest high-tech equipment. The staff integrated the command post of the future (CPOF) for battle tracking of fire missions for the 155mm howitzers, personnel, equipment and future operations. The CPOF continues to be a well-received

addition to the field artillery battalion’s way of training. The updated equipment made planning and execution of tactical operations effective and efficient, providing for valuable real-world training.

At the conclusion of annual training, the 2-222nd conducted a change of command. Lt. Col. Brent Anderson relinquished command to Lt. Col. Christopher Caldwell. Anderson was thanked for his insight and leadership ensuring the 2-222nd remained relevant, ready and ahead of the deployment cycle. The 2-222nd welcomed Caldwell back to artillery and is looking forward to his time in command.

The 2-222nd hosted a successful and well-attended Red Leg Social in St. George, Utah. Retired Maj. Gen. James Miller gave a very eloquent speech. The spouses of 10 artillery Soldiers were awarded the Order of Molly Pitcher, and 15 Soldiers were inducted as new members into the Order of Saint Barbara. Both of these awards are very prestigious within the artillery community.

The 2-222nd continues to be extremely thankful and humbled for the gracious support of our civilian employers, families, and communities for all the many wonderful programs and assistance they continue to provide. The units couldn’t do what they do in providing our nation and state dedicated and unwavering support without the devoted commitment from their families and communities. 

The 2-222nd Field Artillery Tactical Operations Center in Guernsey Wyoming during Annual Training June 2014.



2nd Battalion, 222nd Field Artillery





171st Aviation Detachment (Medevac) Soldiers heading to Afghanistan receive a farewell salute.



97th Aviation Troop Command Soldiers practice water-survival training at the Camp Williams pool.



Pilots from Utah's 1-211th Aviation fly an Apache over Stonehenge in Willshire, England.



Sgt. Justin Peterson conducts maintenance on the Lakota in Laredo, Texas.



Det 50, OSA MC-12 readies for flight in front of the newly renovated Building 10 at the Utah Air National Guard Base.

The 97th Aviation Troop Command (AVTC) and subordinate units have had an extremely busy year. In 2014, two aviation units deployed to Afghanistan and Kosovo providing lift and Medevac support for theater operations. Headquarters, Headquarters Detachment, 2-211th Group Support Aviation Battalion (GSAB) deployed to Kosovo to provide helicopter support to the peacekeeping mission. The 1-171st Aviation (Medevac) Detachment deployed to Afghanistan where it provided Medevac capability at various forward operating bases throughout Afghanistan. These two aviation deployments took a large number of our Black Hawk helicopter pilots and aircraft away from domestic operations within the state.

Despite the loss of personnel and aircraft, 97th AVTC was still able to provide Black Hawk support for state missions and to help fight three wildland fires within the state. The 97th AVTC also went through a change of leadership during this time period. In January, 97th AVTC conducted a change-of-command ceremony where Col.

Lamar Blair relinquished command to Col. Gordon Behunin.

Subordinate detachments like Detachment 50 (fixed-wing detachment) performed numerous missions to provide transportation support to the Army and Soldiers within our own Utah National Guard. Meanwhile, our newly formed Lakota helicopter detachment (1-112th) provided aerial-surveillance aircraft in support of the U.S. border mission in Texas as well as FBI, Counterdrug and other law enforcement agencies.



Sgt. Matthew Delgado performs an outside observation during flight over Laredo, Texas.



97th Aviation Troop Command



Apache ground crews conduct aircraft familiarization with Soldiers from the 40th Infantry Division at Fort Hunter Liggett.

This has been a very busy year for 1st Battalion, 211th Aviation Regiment (ARB) “Air Pirates.” In addition, to the ongoing flight training and maintenance throughout the year, the unit has participated in numerous and diverse training events this FY. In December, the 1-211th participated in Yama Sakura 65, where the unit acted as an Aviation Division in support of the large-scale exercise. A small contingent of the unit was in Japan, with the majority of the participants at Joint Base Lewis-McCord (JBLM). The unit is scheduled to participate again this year.

Nestled in the Toiyabe National Forest north of Yosemite National Park lies the hidden gem that is the Marine Corps Mountain Warfare Training Center (MWTC) near Bridgeport, California. In March and April 2014, a capstone event for one of the Marine Corps’ Infantry Battalions provided the 1-211th the unique opportunity to work closely not only with Marines, but Navy, Air Force and other coalition partners--making it a truly joint, multinational endeavor. This was the first time any Apache helicopters have ever operated out of the MWTC.

In June, the unit participated in a large, division-level exercise with its higher headquarters, 40th Combat Aviation Brigade, primarily based out of California. Other aviation participants from the 40th CAB included the 1-140th Assault Battalion and 3-140th Heavy Lift Battalion, as well as a Medevac company. In total, approximately 60 aircraft were a part of this brigade-level exercise. Numerous missions were flown across California, including Camp Roberts, Hunter Liggett, and the aforementioned MWTC. Collective, complex, and often challenging missions were flown day and night, with a mix of AH-64 Apaches, UH-60 Blackhawks, and CH-47 Chinooks. Missions flown at the




1-211th Aviation participates in Operation Thunder Hammer with 12 Apaches June 2014.



MWTC included rugged-terrain and high-altitude landing zones (LZs), with some LZs well above 10,000 feet mean sea level (MSL). In addition to supporting Marines at MWTC, 40th CAB also was in direct support of 1,500 Soldiers.

Aviation training included medical-evacuation-hoist operations, convoy escort, armed overwatch, close-combat attack, and reconnaissance, all of which were conducted as part of numerous Situation Training Exercise lanes, working closely with ground elements to enhance air-to-ground integration. The exercise culminated in a complex air-assault operation, inserting approximately 500 Soldiers into an objective utilizing 11 UH-60s, two CH-47s, four AH-64s, two HH-60s, two LUH-72s, and one Shadow UAV--making California Guard history as one of the largest combined operations executed on record.

The 1-211th moved en masse to Fort Hunter Liggett for this exercise, and in addition to participating in the exercise, simultaneously conducted aerial gunnery inside the restricted airspace at Hunter Liggett. The unit returned to Utah as a flight of 12 Apache helicopters--a truly impressive sight to behold. This was the largest-ever flight of AH-64D Longbow Apaches flown in formation over Utah.

During the unit’s Annual Training, a contingent of British Apache pilots and support personnel joined the 1-211th as part of a new U.K. Exchange program. Three pilots and four enlisted Soldiers spent nearly two weeks embedded with the unit in its training, to include participating in aerial gunnery and the return cross-country flight. Members of the “Air Pirates” went to the U.K. in September as part of the U.S./UK exchange. This was a unique opportunity and the 1-211th was honored to host these British soldiers. 





2-211th Aviation supports annual-training exercises for the 19th Special Forces Group (Airborne) in Sanpete County.




Soldiers with 171st Aviation Detachment stand in formation at their deployment ceremony.

Fiscal Year 2014 has been rigorous and rewarding for the Soldiers, noncommissioned officers, and officers of the 2-211th General Support Aviation Battalion (GSAB).

Since October, Detachment 2, C Company, 1-171st Aviation (Medevac) and Headquarters, Headquarters Company, 2-211th GSAB deployed to RC West, Afghanistan and Camp Bondsteel, Kosovo respectively. The Aircrews of both units successfully and safely performed well above expectations and are scheduled to return at the beginning of Fiscal Year 2015.

The remainder of the battalion has been engaged with a variety of support and training missions. Aircrews have supported the 1-145th Field Artillery, 19th Special Forces Group, 142nd Military Intelligence, and Joint Force Headquarters while also providing flights for the visiting Danish Home Guard. As can be expected each year for the 2-211th GSAB, the annual fire season necessitated changes to its aircrew training by assigning aircraft refuelers, flight operations personnel and aircrew personnel to assist the Forest Service on the Rough Haul, Pony, and Levan fires.

Soldiers not deployed to Kosovo or Afghanistan from the GSAB all fell in to the 2-211th GSAB Rear Detachment for training purposes. Rear detachment's annual training provided the opportunity to hone a host of collective tasks, from patrol lanes to multi-ship, air assaults. Each Soldier in the battalion was an integral and key member of the organization during this year's annual training.

The 2-211th was also busily engaged in preparation for the Vigilant Guard exercise. This exercise is an earthquake-based scenario, based on a 7.0 earthquake along the Wasatch Front. The 2-211th GSAB planned to provide a major role in the successful execution of the Vigilant Guard exercise by providing Medevac support to local hospitals, conducting search and rescue missions with local law enforcement as well as exercising its capability to move equipment and personnel to support ground units. 

Lt. Col. Thomas Wolfe, right, commander of the 388th Operations Support Squadron, is led to a UH-60 Black Hawk helicopter by a 2-211th Aviation Regiment air-crew member during a simulated downed F-16 Fighting Falcon pilots. The exercise called Lone Survivor trains pilots to sharpen their Survival, Evasion, Resistance, and Escape skills.



2nd General Support Aviation Battalion, 211th Aviation Regiment



Soldiers with the 144th Area Support Medical Company coordinate a medical evacuation of a wounded Soldier during annual training at Camp Williams June 1-15.

The 97th Troop Command (TC), commanded by Col. Brad Fuller and Command Sgt. Maj. Derek Dimond, was determined in its mission to provide the finest services, capabilities, and training with its specialized and diverse units supporting both domestic and international platforms.

Domestic capabilities of 97th TC have expanded through the enhancement of its Military Engagement Team and Homeland Response Force (HRF). The 97th TC and its subordinate units continue to support the homeland mission through outreach to local and state emergency partners and various joint exercises.

This year's training has encompassed multiple exercises within Utah: Patriot Guard in Volk Field, Wisconsin and Gharb-Utah Joint Rapid Response, a disaster-preparedness exercise that combined both U.S. and Moroccan civilian and military emergency-response agencies, held in Kenitra, Morocco.

The 85th Weapons of Mass Destruction Civil Support Team has been instrumental in building relations with its domestic civilian and military partners through conducting unique and extraordinary training with its members and civilian agencies. They have provided stand-by support to various community events as well as responded to real-time biological/chemical incidents within the state.

Sgt. 1st Class Donald Sorensen, 85th Civil Support Team, trains on a high, single, rope rescue in Emery County, Feb. 26.




Maj. Gen. Jeff Burton, right, and Command Sgt. Maj. Michael Miller, left, visit members of the 128th Mobile Public Affairs Detachment at their mobilization at Fort Dix, N.J. on their way to Afghanistan for a year-long deployment.

The 128th Mobile Public Affairs Detachment started the year by providing media support to Alaska's EMAC request for assistance after a flood disaster. They also supported multiple state exercises to include the Regional Best Warrior Competition, Panther Strike 2014, Freedom Academy, and Patriot Guard. The 128th MPAD deployed Soldiers from its unit to Afghanistan in March 2014 in support of Operation Enduring Freedom.

The 144th Area Support Medical Company stayed focused on its training by participating in a highly realistic and specialized tactical-trauma-care course in San Antonio, Texas. They also conducted a demanding annual training in conjunction with the 1-171st Aviation Medevac and Utah Medical Command at Camp Williams.

The 23rd Army Band provides outstanding entertainment to our state and community with its vastly qualified and highly talented musicians. They performed close to 60 community performances throughout the year with highlights such as the annual Veterans Day Concert, Freedom Festival and Stadium of Fire.

The 115th Maintenance Company was instrumental in the implementation of the first DECON unit in the state and continues to participate in HRF exercises throughout the year. After completing an exceptional three-year tour, they turned the HRF mission over to the 214th Forward Support Company in August 2014.

The 1993rd Contingency Contracting Team and 653rd Trial Defense Team continue to provide contracting and legal services to our Soldiers during all phases of training and operations. The 97th TC Soldiers are proud of the selfless service they provide to the Utah National Guard as well as our communities, state, nation and international partners. 



97th Troop Command



The 23rd Army Band at LaVell Edwards Stadium, participates in the dress rehearsal for the Stadium of Fire Independence Day celebration. Sgt. Morgan Davidson and Sgt. Zachary Putnam perform with the 23rd Army Band's rock band, "Article 15," at Heber City's Main Street Park in a concert primarily featuring the 23rd's concert band. "Article 15" provides support to the

concert band, expanding the reachable demographic at Army Band performances, and they conduct many performances on their own throughout the year.

The federal mission of Army Bands is to provide music throughout the full spectrum of military operations and instill in our Soldiers the will to fight and win, foster the support of our citizens, and promote our national interests at home and abroad. Utah's 23rd Army Band has continued to respond to requests to support local military installation activities and the adjutant general's ongoing public relations program throughout the state of Utah.

The main performing component of the band is the professional-level, full-concert band. The concert band trains to perform community concerts and provides music to inspire, educate and entertain. The band is conducted by Chief Warrant Officer 2 Denny Saunders and enlisted leader, 1st Sgt. Bryce Bird.

In addition to the traditional concert band, the 23rd Army Band, mirroring the new pattern and direction of all U.S. military bands, is fielding smaller, music-performance teams (MPTs) to better support military and civilian ceremonies and events with music, by being more mobile. These MPTs are training to independently provide all of the necessary musical protocol functions needed to support military events and perform at ceremonies.

During the 2014 training year the 23rd Army Band provided support for 58 total events. The full concert band provided 17 concerts. The annual Veterans Day Concert had 3,500 attendants. The band performed at the opening ceremony of Stadium of Fire in the Lavell Edwards Stadium, gave a joint concert for Armed Forces Day at the Gallivan Center with the Utah Choral Arts Society and the West High School Steel Drum Ensemble, provided music for Freedom Festival at the Marriott Center where Laura Bush was the keynote speaker, and performed at Abravanel Hall for the Days

of '47 Pops Concert. Some of the band's other performances included concerts in Wellsville, Heber City, Bountiful, Tooele, Midvale, North Salt Lake and at the Salt Lake Tabernacle.

The ceremonial and parade functions are filled by the ceremonial band. Varying the instrumentation from the concert band for outdoor performances, the ceremonial band is a familiar sight having represented the Utah National Guard in two public parades this year.

The stage band and rock band share performance time at community events where popular music and jazz standards are appropriate entertainment. Together they supported 11 events. The unit's brass quintet was by far the busiest MPT, having supported 24 events in FY 2014. The band also provided support to other community events with a fife and drum, jazz combo and vocal soloist.

The Soldiers in the band continue to maintain military standards in common task, fitness and marksmanship training, and through completion of professional development courses.

During the year, unit members increased their skills as musicians and leaders. 🇺🇸

The 23rd Army Band marches in the Bountiful Handcart Days Parade, as parade attendees stand in recognition of and to show respect for our nation's service members.





Above left to right: Tech. Sgt. Adam Gatherum and Sgt. Alma Worthington conduct site characterization training in the "hot zone" in Price, Utah. Below: Sgt. Alma Worthington on his way down to make the initial patient assessment during rope-rescue training in Cow Canyon, Emery County, Utah. Maj Jared Gailey performing a rescue (training) of Maj. Robert Dent in a stokes basket in Cow Canyon.

The 85th Weapons of Mass Destruction-Civil Support Team (CST), under the direction of Lt. Col. Craig Bello and 1st Sgt. Raymond Sanchez, has been instrumental in building relations with its domestic civilian and military partners through conducting unique and extraordinary training. The 85th CST provided 23 stand-by missions to various community events, responded to four incidents within the state, conducted 36 assist missions, 30 training events and seven collective exercises.

During FY 2014 the 85th CST successfully completed an Army North external evaluation and a National Guard Bureau Standardization Evaluation and Assistance Team (SEAT) inspection with flying colors. While simultaneously answering the call to assist Salt Lake City Police Department, Salt Lake City Fire Department, Provo Police Department, Provo Fire Department, Brigham Young University, University of Utah, Utah Highway Patrol, Unified Fire Authority, St. George Fire Department and Salt Lake Metro Fire agency with multiple stand-by-and-assist missions. The stand-by missions included multiple athletic events as well as high-profile community events. The assist missions provided the local first responders advanced training in clandestine labs, site recon, sampling and medical recovery of downrange personnel.

The 85th CST continues to be at the forefront of the Chemical, Biological, Radiological, and Nuclear (CBRN) enterprise for the state of Utah. The 85th CST will continue to advise, assist, identify and provide recommendations to local incident commanders and responders whenever requested, providing the necessary bridge between local first responders and follow-on military support including forces such as the CBRN Enhanced Response Force Package and Homeland Response Force. 🇺🇸





115th Maintenance Company trains on the weapons-qualifying range at Camp Williams.

The 115th Maintenance Company, commanded by Capt. Ryan Robison and 1st Sgt. Jared Crane, maintained a high level of readiness in both federal (conventional) operations and domestic response operations due to its involvement as the decontamination (DECON) element of the CBRN (Chemical, Biological, Radiological, and Nuclear) Enhanced Response Force Package (CERFP). All personnel were ready at a moment's notice to be called upon to accomplish their mission. As part of the CERFP they trained vigorously to be subject-matter experts at their job and worked hand-in-hand with the 85th Weapons of Mass Destruction Civil Support Team in order to facilitate operations with local first responders and other military units.

During FY 2014 the 115th supported the Homeland Response Force's Patriot Guard exercise conducted at Volk Field, Wisconsin with 40 personnel.



Staff Sgt. Chris Gunnerson, an allied trade specialist in the 115th Maintenance Co., braves the heat as he welds a new body panel and frame rail for an M29 Cargo Carrier (Weasel), a WWII tracked vehicle.

Throughout the year, the 115th conducted a transition with the 214th Forward Support Company (FSC) at Camp Williams where they trained on the DECON mission and all equipment. The 115th transitioned the DECON mission to the 214th FSC in August of 2014. The unit also assisted various units as well as state-wide maintenance requests providing support to the Combined Support Maintenance Shop (CSMS), Camp Williams, Fillmore, Beaver, Cedar City, St. George, Richfield, and West Jordan armories.

The unit had a very successful annual training where platoons were assigned to complete various missions. The armament platoon assisted with PMCS at various locations where they conducted annual, on-site inspections for all weapons, night vision, and artillery equipment. The automotive platoon traveled to Spanish Fork to help with backlogs. A combination of these two teams also traveled to Guernsey, Wyoming with the 222nd Field Artillery to support them during a training exercise. 🇺🇸

Sgt. Samuel Westwood, 115th Maintenance Co., works on a vehicle at the Draper maintenance bay.



Private 1st Class Kayla Rolland, 115th Maintenance Co., works on the engine of a armored humvee in Draper.





Left to right: Army Spc. Ariel Solomon, 128th Mobile Public Affairs Detachment, salutes during a ceremony that was held during the time he was deployed in Afghanistan. Staff Sgt. Whitney Houston, 128th MPAD, in a role-reversal, becomes the subject of a photograph, while shadowing American Soldiers deployed in Afghanistan. Army Staff Sergeants and Public Affairs noncommissioned officers from the 128th MPAD, interview a pilot for one of their feature stories showcasing our American Soldiers deployed in Afghanistan supporting Operation Enduring Freedom.

The 128th Mobile Public Affairs Detachment provides command information support to the units they serve with news stories, photo and video coverage, media engagement, social network, and public affairs activities.

The unit's most crucial mission for 2014 was to prepare for and execute a deployment to Afghanistan in support of Operation Enduring Freedom. The unit commander, Maj. Choli Ence, and first sergeant, 1st Sgt. April Rylander, selected eight primary and three alternate unit members to fill the requested mobilization roster. Those 11 Soldiers dedicated the first part of the year to pre-mobilization training and validation. In March, eight unit members including Maj. Ence and acting first sergeant, 1st Sgt. Brock Jones departed from Fort Dix, New Jersey to the Kandahar

region of Afghanistan in support of International Security Assistance Force (ISAF) Regional Command (South).

While in Afghanistan, Ence was assigned as the deputy public affairs officer for ISAF RC(S). Her team covered stories ranging from the efforts of Operation Proper Exits, a non-profit initiative that gave wounded Soldiers the opportunity to enhance their healing by returning to the battle space and leaving on their own terms, to coverage of the transition of ISAF's mission in the region from RC(S) to the non-combat Train, Advise and Assist Command South (TAAC-S). The unit was also responsible for the implementation of a social media page that was recognized as one of the top-five, public-affairs pages in the National Guard.

The rear detachment of the unit was placed under the command of Capt. Ryan Sutherland. Rylander transferred to Joint Force Headquarters after overseeing the successful departure of the deployed segment. The first sergeant for HHC, 97th Troop Command, 1st Sgt. Robert Eckles, assumed acting responsibility for the rear detachment. During this past year the rear detachment has provided support to several missions including: Region VII Best Warrior Competition hosted at Camp Williams, Utah; Panther Strike, the annual 300th Military Intelligence training event; Patriot Guard, a Homeland Response Force training event; and Freedom Academy, as well as numerous community-support events. 🇺🇸



Staff Sgt. Lyndsey Prax, public affairs broadcast noncommissioned officer from the 128th Mobile Public Affairs Detachment, checks her surroundings when filming Soldiers on patrol in Afghanistan while supporting Operation Enduring Freedom.



The 144th Area Support Medical Company, under the command of Maj. Marcus Wisner and 1st Sgt. Robert Stephens, has been actively training the past FY 2014. The unit started off the year with a four-day drill weekend inactive duty training to recertify the 68Ws. With the help of the 640th Regiment, Regional Training Institute, medics get refresher training on trauma assessment and treatment, triage and evacuation, CPR management, obstetrics, and certification on advanced cardiac life support and pediatric advanced life support (ACLS/PALS). This training is critical to ensuring the 144th is equipped with the critical skills to save lives.

The 144th was also granted the opportunity to have a select group travel to Nacogdoches, Texas for extensive, real-life training at the Combat Shooting and Tactics (CSAT) site for the Advanced Medical and Tactical Integration course for the second straight year. This advanced training gave future leaders within the unit the skills needed not only to save lives on the battlefield but to be mentors to the Soldiers around them.

With training done during IDTs along the way, the Soldiers of the 144th went into their annual training (AT) with all of the Army Warrior Tasks and battle drills required to succeed in the culminating event. AT 2014 was designed similar to a battalion-level event that included coordination across major commands which included medical evacuations of the 171st Aviation (Medevac) from 97th Aviation Troop

Command and Medical Command. Medevac rescue missions were conducted throughout the training, exercising the ground-to-air evacuation of patients from level 1 medical patrols on Camp Williams to either our level 2 medical outpost/command posts on Camp Williams or to the level 3 hospital with Medical Command located at the Readiness Center at Camp Williams. On top of running aggressive, 24-hour medical operations, the unit also did a crawl-and-walk-phase training at the Camp Williams Shoot House using close-quarters-combat drills while integrating medical variables along with IED simulated convoys. The 144th gave an opportunity for a boss lift sponsored by the Employer Support of the Guard and Reserve to show employers how the unit operates. From day 1 to day 15 of AT, the unit pushed as much realistic training as possible for the unit's collective mission-essential task-list training cycle.

After taking the month of July off, the 144th got back together to work on building better load plans, SOPs, and doing inventories on all medical sets based on lessons learned from AT. The 144th is now looking at ramping up the training events for FY 2015 and improving upon the skills of the Area Support Medical Company for the coming year. 🇺🇸




Left to right: Capt. Sharon Davis, a physicians assistant with the 144th ASMC, is preparing to be a casualty for annual training. (Background Sgt. Eric Hall) Members of the 144th ASMC conduct patient treatment in the Level II Treatment Facility downrange at Camp Williams. Soldiers of the 144th ASMC

conduct an after-action review with MEDEVAC support.



The 653rd Trial Defense Team is commanded by Lt. Col. Paul Waldron with Sgt. 1st Class Johannson as the team's senior noncommissioned officer. The unit's home station continues to be Draper, Utah and the unit falls under 97th Troop Command for administrative functions. The 653rd is, by mission requirement, uniquely separate from the rest of the Utah National Guard. The 653rd receives oversight from the 4133rd Regional Trial Defense Team (RTDT). The mission is to support the Trial Defense Counsel, all Judge Advocates of the National Guard located in Utah, Idaho, Nevada and Oregon. The 653rd continues to provide advice, consultation, and most importantly, an independent and separate rating and supervisory chain out of its own state to avoid conflicts of interest and unlawful

command influence on the process. Within each state, Trial Defense Counsel provides independent legal advice to Soldiers on matters within the scope of authorized practice. This primarily supports the military-justice-defense mission, but also includes limited legal assistance; pre-mobilization support, which includes Soldier readiness preparation exercises, and domestic-operations contingencies. More units and Soldiers continue to be made aware of the services provided by the 653rd.


Some of the cases the unit has worked have included divorces, investigations, financial liability investigations of property loss and several involuntary separations. The 653rd ensures the Soldiers of the Utah National Guard receive proper justice and adjudication on military matters. The 653rd continues to provide defense services to Soldiers as needs arise. 



The 1993rd Contingency Contracting Team was focused this year on increasing knowledge, skills, and abilities in the highly specialized field of government contracting. Gaining proficiency in the Army's contracting field is challenging for Reserve and Guard units. Certification requires a full-year apprenticeship that often times is only available to Guard members during a mobilization.

The 1993rd CCT team leader, Maj. Shan Grimmus, completed a six-month tour in the Utah's U.S. Property and Fiscal (USPFO) contracting office, qualifying him for the Defense Acquisition Workforce Improvement Act (DAWIA) level 1 contracting certification. Along with meeting certification requirements, Grimmus was able to provide assistance to the purchasing and contracting section during the busy end-of-year period and at a time when the Utah USPFO contracting section was in between supervisors. Sgt. 1st Class J.D. Warby continued his work as a full-time

contracting officer in the Utah USPFO contracting section. Warby has a level II DAWIA contracting certification and a \$10 million contracting warrant. Warby's contracting knowledge and experience was invaluable, and he worked very hard to ensure that the Utah USPFO contracting section remained mission capable during a time when the section lacked a qualified, full-time supervisor. Staff Sgt. Brian Walker and Sgt. Daniel Christensen continued their contracting coursework on the road to level 1 DAWIA certification.

Members of the 1993rd CCT procured all necessary supplies, training, and equipment requiring a contract for the Utah Homeland Response Force during their external evaluation and Vigilant Guard exercises. Items procured included lumber, tool rental, concrete slabs, instructor support, role-player support, and catered meals. This real-world contracting experience was the best training members of the 1993rd could have been given as it is very difficult to simulate the contracting process. 





Photos left to right: 204th Maneuver Enhancement Brigade Soldiers participate in annual training at Dugway Proving Ground. Soldiers from the 1457th Forward Support Company conduct MSR training. The 1457th Engineer Battalion Soldiers conduct a small-demolitions event at Camp Williams June 9.

The 204th Maneuver Enhancement Brigade (MEB) had an eventful training year 2014! The brigade deployed Soldiers, welcomed home others, deployed battalion and company units across the nation and overseas, and conducted a collective annual training at Dugway Proving Ground and Wendover.

Annual training was an exciting culmination event for the brigade headquarters. The brigade exercised the ability to control multiple headquarters and develop a common operating picture within the Command Post of the Future system and was a significant training success. Headquarters, Headquarters Company, 204th MEB, 217th Signal Company, 489th Brigade Support Battalion, and 1457th Engineer Battalion all participated in the brigade annual training.

The brigade headquarters welcomed 38 Soldiers home from Kosovo in February 2014. The Soldiers under the command of Col. Bob Dunton worked in three separate areas of operation—Pristina, Kosovo; Camp Bondsteel, Kosovo; and Sarajevo, Bosnia. Their mission was staff support to the NATO commander for the Balkans.

In addition to the Soldiers deployed to Kosovo, 35 Soldiers from the brigade were deployed to Afghanistan (OEF) this past year under the command of Lt. Col. Paul Rogers. Its mission was to provide Base-Cluster Mission Command and to prepare and turn over bases to the Afghani National Army. They returned to Utah in January of 2014.

The 204th MEB also deployed the 115th Engineer Facilities Detachment under the command of Lt. Col. Matt Branham to Afghanistan in October 2013. Its mission was to provide technical engineering support to the theater commander as units and base-clusters begin decommissioning. The 115th Engineer Facilities Detachment demobilized through Fort Dix, New Jersey, during August 2014.

During the fall of 2013, the 1457th Engineering Battalion was activated and organized as Task Force Pioneer in response to massive flooding from Longmont to Estes Park, Colorado. The Battalion

moved equipment and Soldiers to Colorado, commanding Soldiers and Airmen from Utah, Colorado, Montana, and Kansas. Utah responded with 128 Soldiers but would command more than 360 Soldiers and Airmen by the end of the mission. As a result of the outstanding work during this mission and throughout the year, the 116th Engineer Company, 1457th Engineer Battalion won the Itschner Award for the most outstanding Engineer Company in the National Guard and was awarded the Eisenhower Award as the outstanding Army National Guard Company.

The 1457th participated in annual training at Dugway Proving Ground during June by conducting demolition, urban breaching and convoy, live-fire training. The 1457th sent two companies to Hohenfels Training Area in Bavaria, Germany during the same period to perform troop construction projects. In August, the 1457th demonstrated combined-arms breaching techniques for the Moroccan delegation.

The 489th Brigade Support Battalion supported Task Force Pioneer with fuel during the Colorado-flood mission. The 489th BSB also participated in the exercise at Dugway Proving Ground, Wendover, and during a warfighter exercise at Camp Atterbury, Ind. The 489th continues the training process for the Homeland Response Force mission and has made significant progress towards full integration. They have been preparing for an upcoming external evaluation and Vigilant Guard to be conducted in the fall of 2014. 🇺🇸



Units from the 1457th Engineer Battalion respond to Colorado flooding and the repair of Hwy 36.



204th Maneuver Enhancement Brigade

The 489th Brigade Support Battalion supported multiple state and local missions during the 2014 training year. As the principal logistics support unit of the 204th Maneuver Enhancement Brigade, the 489th supported the 204th MEB throughout the training year including the 1457th Engineer Battalion's deployment to Colorado and the 204th's SIMEX in Fort Leonard Wood, Missouri. The 489th also operated several refueling stations across the state in support of the 222nd Field Artillery Battalion's training in Guernsey, Wyoming.

Annual training represented the culmination of the 489th's support mission. This annual training consisted of a brigade field-training exercise. During this training, the 489th deployed to the Wendover, Utah Training Area, establishing a tactical operations center in an austere environment, conducting mayor's cell operations, supporting brigade operations, conducting tactical convoy training, force protection activities, medical evacuation operations and tactical lanes training.


Additionally, the 489th served as the primary logistics support unit for the Utah Homeland Response Force (HRF). As part of this mission, the 489th conducted a HRF-centric, field-training exercise in May 2014. During this exercise, the 489th supported various HRF activities including the supply of the decontamination site, distribution activities, mayor's cell administration, and logistical planning.

In addition to conducting realistic training, the 489th held several team-building and family-support activities. In conjunction with weapons qualification in April 2014, the 489th conducted its annual chili cook off where Lt. Col.

Mismash, battalion commander, was able to defend his master-chili-chef crown against several challengers from the battalion. Also, the 489th's Family Support Group held a successful family activity at the Spanish Fork splash pad and park in July 2014.

The 489th hosted the 2nd annual Logistics Regimental Dinner in October 2013. This dinner serves as the social hub for professional logisticians within the Utah Army National Guard. This dinner and its accompanying awards ceremony recognizes excellence in logistics and reaches across all of the Utah Army National Guard's logistics community.

Alpha Company, 489th BSB trained in various locations across the country to hone its skills. Alpha Co. deployed to Fort Story, Virginia to conduct water purification activities. The unit also deployed to Camp Atterbury, Indiana to conduct movement control and transportation management activities. Alpha Co. also conducted two convoys to Wainwright Air Force Base, Canada in support of the 19th Special Forces Group (Airborne)'s participation in exercise Maple Resolve. These convoys transported 15 major pieces of equipment valued at several million dollars. Finally, Alpha Co. conducted a water-purification exercise at Yuba Reservoir. This annual training event brings together water purification specialists from across the Utah Army National Guard to collaborate, train and share best practices.

Bravo Co., 489th BSB conducted annual training at Camp Beauregard, Louisiana. Bravo Co. provided full-spectrum, maintenance support for several Louisiana National Guard battalions while simultaneously training on force-protection activities. 



The 1457th Engineer Battalion hit the ground running in 2014 with its response to catastrophic flooding in Colorado. When Colorado's Gov. Hickenlooper called Utah Gov. Gary Herbert for help, the 1457th responded immediately despite a looming federal government shutdown. Under enactment of the Emergency Management Assistance Compact (EMAC), the 1457th went to work. EMAC is a national, mutual-aid, partnership agreement that allows state-to-state assistance during state or federally declared emergencies.

As part of the EMAC response, the Utah Army National Guard's 1457th, 116th Engineer Company (Horizontal) and some elements of the 1457th Forward Support Company were activated as Task Force Pioneer under Utah state active-duty orders to provide mission command and Army engineer forces for Operation Sapper Fury. This was part of an overall strategy to increase engineer expertise, staff capability, and most importantly complete the road before December when winter weather made construction impossible. Task Force Pioneer took mission command of the project on Oct. 4, 2013. One month later, Nov. 4, 2013, Task Force Pioneer had returned to public service U.S. 36, a winding and mountainous 25-mile section of Colorado Highway, 28 days ahead of the most optimistic schedule. The Task Force had commanded more than 360 Soldiers and Airmen from four states and moved 44 pieces of engineer equipment more than 500 miles from Utah to Colorado with a five-day warning order.

Using 77 pieces of engineer equipment they hauled 34,200 cubic yards (CY) of material; emplaced 12,690 CY of native material including 60 CY of boulders for armor and retaining

structures; poured more than 100 CY of flowable fill; placed more than 120 yards of geotextile fabric; removed more than 1,155 feet of damaged guard rail; and placed 21 culverts.

Individually, the companies of the 1457th were engaged all year in projects and training from Dugway Proving Ground, Utah to Hohenfels, Germany. The 116th Horizontal Construction Company and the 624th Vertical Construction Company both deployed to Hohenfels, Germany for annual training in support of the Troop Construction Program at the Joint Multinational Readiness Center (JMRC). The 116th prepared the ground for tent pads, removed 5,900 feet of triple strand concertina wire, hauled gravel, and cleared two critical drop zones in the JMRC training area. The 624th constructed 20 tent pads, renovated a B-hut, constructed a new B-hut, installed electrical outlets and lighting, built six mobile fighting positions, and repaired eight other fighting positions. A small element of the 116th stayed in Utah for annual training to construct a drainage swell at the Camp Williams Ammunition Supply Point, build a parking lot for the IED classroom, and haul the 2-222nd Field Artillery's equipment from Camp Williams to Camp Guernsey, Wyoming, and back.

The 118th Engineer Company (Sapper) in addition to supporting the HRF throughout the year, maintained a high level of readiness and training. During annual training at Dugway Proving Ground, they conducted several live-fire exercises to include convoy live-fire, and breaching demolitions on urban terrain.

The 1457th Engineers look forward to opportunities to train and serve in the year to come. 🇺🇸



Engineers improve historic Hohenfels, Germany.



1457th Engineer Battalion



Capt. Benjamin Bolliger, Bravo Company, 142nd Military Intelligence Battalion, issues commands to his team leaders to consolidate a shield line during National Guard Reaction Force training at Camp Williams in May 2014.

Headquartered in Draper, Utah, the 300th Military Intelligence Brigade (Linguist) consists of five military intelligence battalions totaling more than 2,000 Soldiers in six different states—Utah, Washington, California, Florida, Illinois, and Massachusetts. The 300th provides language and intelligence support to the Army and the greater intelligence community. Its military intelligence specialties include Human Intelligence (HUMINT), Signals Intelligence (SIGINT), and Counterintelligence (CI). When called on by the governor, the 300th deploys in support of state contingencies.

In 2014, Utah units supported operations with 32 Soldiers deployed to Afghanistan to provide HUMINT Collection Teams to the Combined Joint Special Operations Task Force. With the draw down in Afghanistan, they began an early redeployment in August. The brigade also had Soldiers deployed augmenting other units—three in Afghanistan, four in Kosovo, and three in Kuwait.

With only a few of the brigade's 900 Utah Soldiers deployed to a theater of war, it remains actively engaged through 'Reach' operations and by conducting training. Reach operations allow the brigade Soldiers to apply their language and intelligence skills to the warfight while remaining at home station. This year approximately 30 percent of the brigade's Utah Soldiers were engaged full time in Reach or in Intelligence Training Support.

During 2014, Soldiers in the 300th maintained proficiency in more than 35 foreign languages, deploying to Australia, Cameroon, Crete, Croatia, Germany, Ghana, Greece, Guatemala, India, Indonesia, Italy, Japan, South Korea, Malawi, Malaysia, Mauritania, Morocco, Portugal, Saudi Arabia, Sao Tome e Principe, Senegal, Thailand, Uganda, and Zambia to assist as interpreters, translators and intelligence professionals in a variety of Joint Chiefs of Staff military



Staff Sgt. Fajardo, Charlie Company, 141st Military Intelligence, Utah National Guard and Maj. Arkum Guatemalan, a U.S. doctor, assess a local Guatemalan woman during Beyond Horizons 2014 in Guatemala.


exercises. This continues the 300th's proud and distinguished support to the Army's combined and joint commands, most major commands, and many of the nation's intelligence agencies operating throughout the world.

In March, the brigade hosted its 25th annual Language Conference. This is an excellent training event for our Soldiers. This year's cultural focus was on China and Korea. New this year, several of the training break-out sessions were taught in a foreign language.

In June, the brigade hosted nearly 700 active duty, Guard, and Reserve Soldiers and Airmen from 15 states and Canada to participate in Panther Strike at Camp Williams. The exercise not only provides outstanding intelligence training, it also serves as an opportunity to test new technologies, and brings national-level resources and attention to Utah. The exercise has received national-level support and brought \$1.2 million in new automation and infrastructure to the state this year.

After three years of service, Col. Derek Tolman relinquished command to Col. Greg Hadfield during a ceremony held Aug. 2, in Draper.

Hadfield is originally from Utah and served as the 141st Military Intelligence Battalion (Linguist) commander. He recently moved his family back to Utah from Washington, D.C. where he served as the Army National Guard G2.

Command Sergeant Maj. Stephan Vogl is the current brigade command sergeant major. 





Soldiers of Charlie Company, 141st Military Intelligence Battalion and other Utah National Guard trainers take a break with a Mexican military delegation during Panther Strike Exercise 2014. Charlie Company personnel served as translators during combined training with the Mexican military personnel.



18 Soldiers from the 141st Military Intelligence Battalion's CASE mission participated in Operation Redrocks in St. George. The 141st trained the 145th Field Artillery Battalion in the CASE mission in preparation for the mission handoff in November 2014.



Staff Sgt. Lambert, Alpha Company, 141st Military Intelligence Battalion, works with a Cameroon soldier while conducting site surveys at Koutaba Airfield, Cameroon, during Central Accord Exercise.

Headquartered in Orem, Utah, the 141st Military Intelligence Battalion (Linguist) consists of a headquarters company and four military intelligence companies stationed in Draper, Orem and St. George. The battalion provides language and intelligence support to the Army, with linguists capable of communicating in 29 different languages, and intelligence capabilities in Human Intelligence and Counterintelligence. In addition, the battalion is trained and ready to support domestic emergencies when called upon.

As a unique contributor of language capabilities to the Army, the battalion invests training and time to ensure Soldiers are effective linguists. This year, 32 Soldiers participated in language-immersion training in eight countries including: Taiwan, France, Spain, Germany, Brazil, South Korea, Peru and the Netherlands. These opportunities immerse Soldiers in authentic, native-language experiences and greatly improve language ability as well as cultural awareness critical for their job. In addition to immersion training abroad, another 50 Soldiers participated in intensive local language courses.

The battalion continued to provide worldwide linguist and intelligence support to the Army during 2014 sending 74 Soldiers to 19 different countries, including: Cameroon, Germany, Greece, Italy, South Korea, Malaysia, Panama, Mauritania, Morocco, Saudi Arabia, Senegal, Tanzania, Thailand, Uganda. Soldiers performed duties as linguists

and intelligence professionals. In addition, the battalion also supported two state-side missions, one in Colorado, providing Japanese and Russian linguists, and one in Arkansas, assisting in digital forensics.

Seven Soldiers deployed during 2014: two to Kosovo, two to Kuwait, and three to Afghanistan. The 141st also had one Soldier return home after a successful year-long deployment to Afghanistan in 2014.

On the home front, the battalion served as the Chemical, Biological, Radiological, Nuclear and Explosive (CBRNE) Assistance Support Element for the Homeland Response Force for their third year. Trained and ready to mobilize for emergency response across six western states including Utah, Soldiers have undergone intensive individual training to respond in the case of natural disasters or possible attacks on U.S. soil. In preparation, the battalion participated in two large-scale, emergency-response exercises in 2014, one in Wisconsin and one in St. George, Utah. These exercises tested the battalion's ability to respond and deploy over long distances with equipment as well as enhance the coordination between the military and civilian authorities.

The 141st Military Intelligence Battalion (Linguist) continues to provide valuable intelligence support worldwide, making it a viable asset in our nation's defense. The battalion is commanded by Lt. Col. Russell Warr and Command Sgt. Maj. Orange Warner. 🇺🇸



The 142nd Military Intelligence Battalion (Linguist) is commanded by Lt. Col. Shahram Takmili and Command Sgt. Maj. Bryan Allman. Located in Draper, Salt Lake City, Ogden, and Logan, the 142nd provides the U.S. Army with professional Soldiers trained to conduct intelligence operations when deployed in support of overseas military operations. In March of 2014, the 142nd deployed 32 intelligence professionals to Afghanistan to work with special operations units throughout the country. They have been indispensable in bolstering protection to U.S. forces through Counterintelligence (CI) and Human Intelligence (HUMINT) efforts. Some of their contributions include screening local Afghans employed on friendly bases to ensure they don't pose a risk to security and they also interview any individuals that may have information on enemy threat activity.

The majority of 142nd Soldiers also contribute as linguists in more than three dozen languages. This distinct capability has been an important part of unit heritage and was apparent again this year through participation in various training exercises all over the world. Linguists who support these missions provide translation during combined military-to-military training exercises with many of our foreign partners. One example this year was an exercise with the Royal Saudi Land Forces in Saudi Arabia, where 142nd linguists helped

participants overcome language barriers during a two-week event intended to enhance interoperability and boost regional stability.

One of the most rewarding parts of the job is that of being called upon to support the needs of Utah's communities. The 142nd received a new state mission in 2014 to stand ready to provide a National Guard Reaction Force (NGRF) in support of civil authorities should the need arise. In 2014, the 142nd gained a certified crew of trainers that specialize in non-lethal techniques that our Soldiers can use to help local law enforcement react to violent riot groups or skirmishes. In addition to the training, the 142nd has acquired personal protective equipment and sustainment supplies that can be deployed rapidly with our personnel to protect Utah's citizens, infrastructure, and resources if threatened. Moreover, Soldiers of the 142nd routinely support community events such as parades, flag retirement ceremonies, youth programs, and similar activities.

The 142nd remains committed to its linguist heritage while efficiently training intelligence professionals to meet the needs of the Army. The 142nd is dedicated to producing strong leaders, well-trained Soldiers and well-prepared families, all while strengthening its communities. 🇺🇸

Right to left: Sgt. Adam Boss, 142nd Military Intelligence Battalion pulls off a surprise homecoming from Afghanistan, on 9-11, for his wife and son at a BYU football home game. Military Intelligence Soldiers move out in formation to set up a shield line during Reaction Force training at Camp Williams in May, 2014. Spc. Heber Darger (back row, center), Alpha Company, 142nd Military Intelligence Battalion, poses with 4th Infantry Division Soldiers and Royal Saudi Land Forces during the combined Exercise Friendship in Saudi Arabia April, 2014.







Deployed in support of Operation Enduring Freedom, Brig. Gen. David Fountain, Assistant Adjutant General for Air (far left), and members of the 151st Air Refueling Wing assemble in front of a Utah Air National Guard KC-135R.



In April, Staff Sgt. Sean Price, 191st Air Refueling Squadron on a Utah KC-135 refuels a Royal Moroccan Air Force F-16 over Morocco as part of a two-day, joint-training mission. The KC-135 supported the 2014 Aeroexpo Marrakech Trade Show.

For almost 70 years, the Utah Air National Guard (UTANG), located at Salt Lake International Airport, has fostered a proud heritage of extending global reach, power and humanitarian support for state and nation. Current missions include training and operational aerial refueling, airlift and aeromedical evacuation. The UTANG warriors lend technical expertise and professionalism through military operations and daily activities designed to bolster state and federal projects and priorities.

The 151st Air Refueling Wing, UTANG's largest component, boasts highly trained aircrew teams, as well as specialized maintenance and support personnel. Col. Darwin Craig commands the wing, which includes eight, KC-135R Stratotanker, aerial-refueling assets. The UTANG also includes four tenant units: the 101st Information Operations Flight; 109th Air Control Squadron; 130th Engineering Installation Squadron, and 169th Intelligence Squadron.

This proved another benchmark year for the UTANG,

and highlights included the deployment of Brig. Gen. David R. Fountain, assistant adjutant general for Air, to serve as the Central Command Director of Mobility Forces, representing the first-ever, UTANG member to hold this key leadership position, from March 2013 to January 2014. In this role, Fountain governed the execution of more than 19,600 combat-airlift sorties to include delivery of more than 300,000 passengers and 128,000 tons of cargo. Close to 400 UTANG members deployed in support of worldwide contingencies in FY 2014.

International relations were also cultivated when Army and Air Force members deployed to Morocco to perform aerial-refueling-training sorties with the Moroccan Air Force and provide humanitarian support measures. During the visit, Brig. Gen. Kenneth Gammon, Director of Joint Staff, and Col. Craig engaged Moroccan military and government leaders in collaborative talks to identify opportunities for additional joint endeavors.

In keeping with its reputation for synergistic community relations, Headquarters UTANG also hosted more than 70 members of the Salt Lake City Chamber of Commerce to further educate civic leaders on the distinct capabilities of the Air National Guard. Additionally, the Community College of the Air Force recognized the UTANG for graduating more individuals than any other Air Guard unit in the nation.

The combined strength of a force of more than 1,400 Airmen coupled with exceptional, individual levels of skill and motivation make the UTANG one of the most versatile, highly trained, best-equipped teams in the nation. Uniquely postured to continue to provide unparalleled capabilities, the UTANG is well prepared to safeguard critical state and federal initiatives well into the future.

Utah Air and Army personnel travel aboard a KC-135 to Joint Base Andrews, Maryland, to deliver the Utah State-of-the-State address to Brig. Gen. Michael Taheri, Air National Guard Readiness Center commander. The high-visibility briefing serves as a comprehensive mission readiness and capability overview, as well as a counterpart strategy session.



**Headquarters,
Utah Air National Guard**





Col. Dar Craig greets a World War II veteran attending the Honor Flight send off at the Utah Air National Guard Base. Maj. Gen. Jeff Burton hands off the guidon to Col. Darwin Craig during a change-of-command ceremony Jan. 2014. Utah Airmen participate in a team-building exercise to strengthen themselves physically, mentally, socially and spiritually on Wingman Day.

The 151st Air Refueling Wing continued to have a high-operational tempo in FY 2014, with a total of 423 individual deployments, in addition to several exercises and training events. The outstanding attitude of the wing enabled another successful year of exceptional service to the nation and state. In November 2013, the 151st Civil Engineering Squadron spent two weeks on a volunteer deployment for training in Exmouth, Western Australia, where they provided support to renovate a Space Surveillance Network radar site. The 191st Air Refueling Squadron of the Utah Air Guard picked up the airlift for the 34-engineer team who joined ten other individuals when they arrived “down under.”

The new calendar year welcomed a wave of new leadership. In January Col. Samuel Ramsay passed on command of the 151st ARW to Col. Darwin Craig, and Chief Master Sgt. Barry Vance took over as the command chief master sergeant for the wing. The following month held witness to six additional changes of command, including the 151st Logistics Readiness Squadron, 151st Civil Engineering Squadron, 169th Intelligence Squadron, 151st Maintenance Squadron, 151st Aircraft Maintenance Squadron and 101st Information Operations Flight.

The 130th Engineering and Installation Squadron sent a nine-man team to Joint Base Pearl Harbor-Hickam, Hawaii, in February to assist with moving the temporary Network Control Center for the 154th Communications Flight to its permanent position. The team was able to accomplish this task in a single weekend, ensuring there was service before normal work hours began the next week.

In April, three Utah Air National Guard air crews and several maintenance personnel traveled to Geilenkirchen, Germany, to provide crucial air-refueling support during training flights for NATO E-3A pilots. The maintenance group ensured the aircraft were refueled, inspected and ready for flight.

Crew chiefs and personnel from several sections, including hydraulics, electrical, communication and navigation, guidance and control, engine shop, and supply, were ready to take care of any maintenance issues.

The Utah Air National Guard held its annual Wingman Day the following month, with Airmen participating in four different breakout sessions focused on resiliency strategies in the physical, mental, spiritual, and social aspects of their lives. The theme for this year’s Wingman Day was “Airmen 4 Airmen,” suggesting Airmen need to remember to be a wingman to their fellow Guardsmen, and use tools from the four pillars of resiliency to support themselves and each other. Also in May, the 109th Air Control Squadron left for a six-month deployment to Southwest Asia.

In June and September, the 151st Air Refueling Wing hosted a total of 81 World War II veterans and their guardians before they traveled to Washington, D.C. on a trip hosted by the Utah Chapter of Honor Flight program. While in D.C., the group got a chance to view the memorials and monuments erected in their honor. The wing is expected to host several more WWII veterans before they depart on Honor Flight trips well into 2015.



Staff Sgt. Patricia Rich, 191st Air Refueling Squadron boom operator, trains NATO E3A pilots in air refueling during a flight over Germany in May 2014.



151st Air Refueling Wing

The day-to-day mission of the 151st Civil Engineer Squadron (CES) is to program, design and construct new facilities and to provide maintenance support for the Utah Air National Guard. The CES also trains to meet state and federal missions in support of peace and wartime contingencies such as air-base construction, explosive-ordnance disposal and emergency-management activities.

FY 2014 was a busy one for CES beginning with the deployment for training of 34 CES personnel to H. E. Holt Naval Communication Station, in Exmouth, Western Australia. The mission, while there, was to renovate a Space Surveillance Network radar site. They accomplished over a month's worth of labor in various civil-engineer trades during the 15 days on the ground, making the mission a huge success.

The unit also had a change of command in February as Lt. Col. Paul Waite assumed command from Lt. Col. Chris Buckner who moved to become the Director of Inspections for the 151st Air Refueling Wing Inspector General Office.

The CES was tasked to deploy 34 personnel in support of Operation Enduring Freedom. It took a toll on the full-time manning at the unit, but also gave a lot of its drill-status Guardsmen a chance to excel in their respective trades.

The 151st Civil Engineering Squadron Explosive Ordnance Disposal technicians train with members of the West Valley City Bob Squad June 25.



Senior Airman Loal Lee, 151st Civil Engineering Squadron, repairs a water leak at a deployed location in support of Operation Enduring Freedom August 26, 2014.

The former base Fire Station, Building #10, underwent a major construction project as the Army spent more than \$3 million to transform the building back to its original purpose to that of an aircraft hangar. The Utah Army National Guard's Detachment 50, Operational Support Airlift moved its C-12 aircraft in early June followed by Detachment 2's Lakota helicopters in September as tenants on the Utah Air National Guard Base.

Francis Peak, sitting at an elevation of 9,560 feet in the Wasatch Mountains above the Salt Lake Valley, houses an FAA radar site that was maintained by the CES. The site was finally transferred to the State of Utah, a process that took over five years to complete. The transfer will save thousands in annual maintenance and utility costs.

The Emergency Management Mobile Emergency Operations Center (MEOC) and three personnel were dispatched to Reno, Nevada to participate in the exercise evaluation of the Nevada Chemical, Biological, Radiological, and Nuclear (CBRN) Enhanced Response Force. The MEOC was used as the evaluation team command post, directing the exercise operation for more than 200 military and state personnel.

The CES exercised the authority to spend more than \$1.2 million in Sustainment Remodeling Modernization funds, for various projects, and \$2 million in the State Cooperative Agreement which includes the day-to-day maintenance of the facilities and the salaries of the state employees.

A busy year it was, but simply business as usual for the 151st Civil Engineer Squadron; results were achieved at all levels while supporting state and nation. 🇺🇸



Airman 1st Class Jeff Farnsworth and Airman 1st Class Landon Tholen gearing up for the 151 ARW cargo exercise.



Tech Sgts. Josh Gygi and Bryan Scharman, and Airman 1st Class Danni Evans set up a VSAT for the Magna Rubble Pile exercise.



151CF members setting up antenna masts during 2014 Global Patriot exercise Volk Field, Wisconsin.



The 151st Communications Flight (CF) mission is to provide secure, reliable, deployable communication systems and services through teamwork, technology and training. The goal is to provide this service to the customer, instilling confidence that their information will be available, confidential, and effective in accomplishing their mission.

This year the CF welcomed two new traditional Guardmembers: Staff Sgt. Daniela Barahona, a Radio Frequency Transmissions expert, who came to us from active-duty Air Force, and Airman 1st Class Samuel Lyons who will enter the Cyber Operations career field. In addition, two technicians were hired: Airman 1st Class Christopher Oden into Plans and Programs and Airman 1st Class Jeffrey Farnsworth into the Knowledge Operation Section.

The CF was chosen to be the lead unit and receive the first Vertical Inspection by the newly established Commanders Inspection Program. The CF set the baseline exceptionally high and the Inspector General's team chief reported that the CF is highly effective in providing the right quality and right quantity of communication services in the right amount of time. Airmen in the CF exhibit a high degree of competence in a majority of all mission areas. A clear and strong commitment to providing outstanding customer support is evident across the enterprise.

Network security reviews were the CF's emphasis for 2014. Three certification and accreditation packages were revalidated and renewed for the base networking platforms: Sensitive-but-Unclassified Network, Secret-Internet-Protocol-Router Network, and Voice-Switching System. A thorough review of the Telecommunicating Monitor and Assessment Program was accomplished which provides commanders with an assessment as to the type and amount of information traversing telecommunications systems at risk to adversary collection and exploitation.

Technology continues to become more advanced as the equipment continues to get smaller; this became evident when the unit received a new Joint Interoperability Site Communications Capability (JISCC) package to support domestic operations in the region. The JISCC system provides users with numerous technology options using satellite uplinks to communicate via wired and wireless to deliver internet access for both commercial and military connections. Besides the data network, this system also provides telephone and multiple frequencies radio connectivity. Using this JISCC package, all types of communication platforms can be tied together making one interconnected communication network spanning across the entire state and even the nation. The JISCC team had the opportunity to provide communication support for Chemical, Biological, Radiological, and Nuclear (CBRN) Enhanced Response Force Package during the Magna, Utah rubble-pile event and Global Patriot exercise at Volk Field, Wisconsin. Global Patriot is an annual Interoperability Joint Exercise that coordinates and negotiates planes and helicopters to keep a steady flow of mock-patients throughout Volk Field.

At the close of FY 2014, the CF will be preparing for migrating the Air National Guard's Secret-Internet-Protocol Router email platform to the DISA Enterprise email platform and start planning a massive undertaking to transition the Air National Guard's Non-Secure-Internet-Protocol Router Network to the Air Force Enterprise Network. 🇺🇸

151 Communications Flight members wait for a C-130 aircraft bound for Volk Field, Wisconsin.





Members of the 151st Force Support Squadron.

The 151st Force Support Squadron (FSS) has 14 full-time and 22 drill-status Guardmembers who provide in-garrison and deployed personnel, services and Family Readiness for more than 1,400 Air National Guardmembers, as well as for dependents, Servicemembers from all branches including active duty, Army Guard, reservists, retirees, and government contractors. Additionally, the FSS forecasts, manages, and executes personnel policies and actions, provides food service, lodging, the base physical fitness program, Airman and family readiness, and honor guard for the entire Utah Air National Guard.

Fiscal year 2014 was a busy year for the FSS; 15 in- and out-processing lines were established to support more than 500 personnel deploying in support of several rotations and numerous separate unit mobilizations which supported Operation Enduring Freedom (OEF) and Theater Security Packages. The FSS had eight members deployed during the year in support of OEF.

The Force Development office processed more than 300 members to formal training schools and 200 members to initial active-duty training. The FSS successfully conducted 47 fitness assessment tests. More than 1,100 military, dependent and civilian identification cards were processed and 200 passport applications processed and forwarded to the Pentagon.

Honor Guard conducted 36 flag details to include two joint details with the Utah Army National Guard.

A Deployment for Training was performed at Dugway Proving Ground in August 2014, involving 21 FSS Airmen from services and personnel. The training involved an interactive exercise that included: command and control, field-feeding operations, search and recovery, lodging, fitness and recreation, mortuary, and the Air Force Training Course. As a result of the training, unit members have become proficient in establishing a plan for a bare-base deployment. The exercise was a great success with all required home-station training accomplished.

The FSS is comprised of four flights: Force Development, Manpower Personnel, Airman and Family Services and Sustainment Services. Force Development Flight manages education and training; Manpower Personnel Flight handles customer support, Force Management and Career Development; Airman and Family Services Flight manages personnel, family programs and family readiness; Sustainment Services Flight manages food operations, fitness and sports, lodging and outdoor recreation, and mortuary; Force Readiness Branch prepares and assists the 151st Air Refueling Wing and its associate units to deploy. 🇺🇸

151st Force Support Squadron Airmen set up a mobile kitchen.



The mission of the 151st Logistics Readiness Squadron (LRS) provides supplies, equipment, fuel, transportation, vehicle operations and maintenance, and logistics readiness support to the 151st Air Refueling Wing (ARW) and four associate units. These functional areas consist of professional and dedicated team members who continuously provide a quality service in support of mission accomplishments. In addition, a number of squadron personnel have extra duties within mobility work centers assisting in deployments to help mobilize people and cargo to various worldwide locations. The LRS is commanded by Maj. Christina Lock.

The LRS currently has 103 Guardmembers, who throughout the past year, have shown great pride and support in the efforts to defend and protect our nation. This year numerous LRS personnel deployed within the U. S. and overseas, participating in missions in Qatar, Europe, Guam, and United Arab Emirates.

The Equipment Management element managed more than 5,700 equipment assets with a value of more than \$22 million. Material Management averaged approximately 11,857 transactions monthly and maintains 11,844-item-record details. They also maintained the Readiness Spares Package independent aircraft spare parts kit with a current value of almost \$7 million. Supply Management activity group manager oversaw a stock-fund account of more than \$2.5 million.

Fuels Flight managed more than five million gallons of fuel during FY 2014. The storage team received a total of 3.5 million gallons of jet fuel, 16,000 gallons of gasoline and 13,000 gallons of diesel. Fuels Distribution issued 3.7 million total gallons and defueled 96 thousand gallons of jet fuel. To ensure that all fuel meets USAF specifications, the fuels laboratory team thoroughly performed more than 500 test sets for the year. There were two million gallons of aviation fuel transferred by our Stratotankers, with an average of 160,000, in-flight gallons processed per month.

Vehicle Management Flight is responsible for the maintenance and management of more than \$8 million of vehicle assets assigned to the 151st ARW. Its mission is to maintain vehicle assets so they are safe, efficient, and environmentally sound. The flight operates and maintains a fleet of 106 registered vehicles to include fire trucks, aircraft-fueling vehicles, snow plows and numerous other specialized vehicles. Vehicle Management Flight services, repairs, and troubleshoots everything from engines to electrical systems, hydraulic systems, and cooling systems. The crew of seven, full-time technicians and six traditional Guardsmen consistently kept this vehicle fleet at an operational rate of 92 percent for the year.

Distribution Flight consists of vehicle operations, passenger travel, cargo processing and receiving. Vehicle

Operations was tasked with more than 550 vehicle dispatches and successfully delivered more than 1,800 scheduled/non-scheduled products to Utah Air National Guard customers. Passenger Travel processed 1,400 airline tickets for passengers, making this section one of the highest-volume, passenger-ticket offices in the Air National Guard. Cargo Processing shipped more than 3,500 shipments at a weight of 185 short tons. The receiving section processed more than 4,100 inbound shipments to include mission-capable parts, individual components, unit and individual equipment for our Air Expeditionary Force (AEF) deployments. The Distribution Element is manned by six, full-time technicians and eight traditional Guard members.

The Plans and Integration section has been busy with group and individual deployments in addition to coordinating and executing numerous base- and national-level exercises. One of its primary responsibilities is ensuring the combatant commander's requirements are fulfilled on time through deploying and redeploying all personnel and cargo assigned to the 151st ARW and associate units. Additionally, this section is responsible for managing several major programs to include war reserve material accountability, base support and expeditionary planning tool, air expeditionary force reporting tool, unit development manager training, and support agreement management.

During FY 2014, the Small Air Terminal deployed more than 1,100 duty passengers and provided space available service for 158 passengers. They also deployed 324 short tons of cargo to various locations in support of AEF missions.

Members of the LRS have stayed involved with community volunteering for events such as honor guard, NCO Graduates Association, Enlisted and Officer Association, EANGUS and NGAUS, Freedom Academy, Honor Flight, Sub-for-Santa and Public Television Telethon, Combined Federal Campaign and blood drives. The LRS will continue to be an effective and efficient defender of freedom and dedicated to the needs of our communities, state, and nation. 🇺🇸

The 151st LRS Fuels Flight offloading a section of pipeline that is to be installed in its hydrant refueling system.



The mission of the 151st Maintenance Group (MXG) is to provide safe, reliable, mission-capable aircraft in support of state and federal missions. The MXG is comprised of two squadrons and one flight, responsible for training and equipping 245 Airmen with the skills and knowledge required to perform aircraft maintenance proficiently. The group trains and equips Airmen with the skills and knowledge required to perform proficiently while preparing them to be future leaders.

This year, the MXG promoted its first female to the position of group commander and the first female to the rank of chief master sergeant.


Fiscal Year 2014 was a very demanding year for our Airmen supporting a total of nine KC-135R aircraft. The MXG personnel supported critical contingency and aero-medical evacuation operations spanning the globe from Morocco, Australia, Scotland, Columbia, Chile, Indonesia, Japan, Alaska, Guam, Qatar, and Hawaii as well as to several U.S. locations.

The MXG personnel deployed twice to Andersen Air Force Base, Guam in support of Air Mobility Command Operations, flying a total of 496 hours with a total offload of 1.4 million pounds of fuel. The MXG also supported training flights for NATO E-3A aircraft in Geilenkirchen, Germany.

The MXG was one of the initial units chosen to utilize the new medical evacuation configuration. This enabled a quicker response time by allowing medical equipment to be installed faster and more efficiently, resulting in better care for patients.

The MXG participated in the Patriot 14 exercise, which provides a joint-training environment allowing Soldiers and Airmen from the National Guard to assess their military skills when called upon by civilian authorities. Several members of the MXG supported the production of a KC-135 aircraft egress instructional video which will be used to instruct all maintenance personnel of the KC-135 Air National Guard, Reserve and Active-Duty units on the proper procedures performing an emergency egress.

As part of our nuclear mission, the MXG participated in the nationwide “Global Thunder” exercise, successfully, simultaneously launching and recovering a five-ship-aircraft formation, a first-time feat for Utah.

The outstanding accomplishments of the MXG are due to the hard-working and dedicated professionals who perform superior aircraft maintenance which resulted in an average mission capable rate of 87.3 percent, the highest rate of all KC-135 units for FY 2014. In aggregate, a total of 13.2 million pounds of fuel (1.9 million gallons) was offloaded to United States Air Force, Navy and NATO aircraft. 



Left to right:

Members of the 151st Maintenance Group jacking a KC-135R to replace a main landing-gear tire.

Master Sgt. Tony Garr, Tech. Sgt. Cory Hardy, and Master Sgt. Ryan Crawford, members of the 151st Maintenance Group refuel a KC-135R in Geilenkirchen Germany.

Master Sgt. Mike Fransen of the 151st Maintenance Group prepares to supervise an aircraft tow.



151st Maintenance Group
151st Aircraft Maintenance Squadron, 151st Maintenance Squadron,
151st Maintenance Operations Flight





Airmen with the 151st Medical Group, Maj. Todd Bingham, left, Capt. Aaron Asay, and Master Sgt. Jonathan Kirkland participate with the Chemical, Biological, Radiological, Nuclear Enhanced Response Force Package (CERFP) external evaluation Nov., 2014.

In the last year, the 151st Medical Group balanced what was needed to support the wing with current operations and readiness, and planned for the future for changes that will affect the structure of the Medical Group. To be specific, the transformation that takes place beginning in April 2015, when the new manning document becomes available with execution in FY 2016. The Medical Group has also been introduced to management interanal control toolset (MICT) and adapting to the ever-changing requirements in MICT that the entire medical community has been introduced.


Previously, the 151st Medical Group was organized into two squadrons Medical Operations Squadron and Medical Support Squadron. Under new guidelines there will no longer be two separate squadrons. Now the structure will be the 151st Medical Group with a Homeland Response Force Detachment (HRF). This is just one part of the upcoming transformation taking place.

The Homeland Response Force (HRF) and Chemical, Biological, Radiological, Nuclear and High-Yield Explosive Enhanced Responce Force Package (CERFP) is a state and regional level, all-hazards (man-made and/or natural disaster) response operational force specializing in response to domestic hazards and catastrophic events to include mass casualty, evacuation, and transport staging movement within six hours of State emergency operations center notification to the adjutant general.

As always, the HRF/CERFP has remained at a high-training tempo participating in many exercises. Members of this team must continually keep their training requirements current and up-to-date at all times. Such requirements go beyond the normal clinical and readiness training others in the Medical Group need to maintain. However, in recent months, the Medical Group has been moving forward with training additional members not specifically trained for the HRF/CERFP mission to help augment its mission.

The Medical Group provided critical Air Expeditionary Forces AEF/OND support for flying missions and life-sustaining care, sending several medical staff and providers to Guam, Qatar, and throughout the continental United States. In July 2014, the 151st Medical Group participated in Patriot 2014 at Volk Field, Wisconsin. Members participated in multiple mission objectives to include Expeditionary Medical Support EMEDS and CERFP. The Medical Group also sent members to Germany and Morocco to begin planning African Lion 2015, a humanitarian mission to five villages in the southern region. The 151st Medical Group has partnered with the Utah Army National Guard and plans to send 75 members to support this very important humanitarian mission.

The 151st Medical Group currently has one Critical Care Air Transport Team (CCATT) and is in the process of recruiting for another operational team. The CCATT is a life-sustaining, flying, portable-mini ICU that has deployed some of its team this year and successfully delivered critical-care patients from their area of responsibility safely to various U.S. locations.

Notable exercises in 2014: Red Rock Exercises in February in St. George, Utah; Patriot Exercise in July at Volk Field, Wisconsin; Hill Air Force Base Air Show in June. 



151st Medical Group

151st Medical Squadron

The 151st Mission Support Group (MSG) is commanded by Col. Jack Wall and provides vital mission support, through four squadrons and one flight, to approximately 1,400 military personnel assigned to the 151st Air Refueling Wing and its tenant units. The mission areas of the MSG encapsulate local, state and national peacetime and wartime events. The MSG oversees and directs the activities of Security Forces Squadron, Civil Engineering Squadron, Logistics Readiness Squadron, Force Support Squadron, and Communications Flight. These units provide a wide range of services, including protection and defense of personnel and property; vehicle operations and maintenance; supplies and equipment; air-base construction; firefighting; food services; physical-fitness training; and secure, reliable, and deployable communication systems and services.

During this past year the MSG participated in exercise Global Thunder by providing key security, communications and essential services in direct support of the flying operation. The group also provided cargo preparation of a humanitarian aid shipment of key medical supplies to the State Partnership

country of Morocco. In addition, to support federal tasking, the group also provided mobility processing to more than 100 personnel tasked for federal missions overseas.

On the domestic front, the MSG oriented key local emergency responders to the capabilities of the Mobile Emergency Operations Center (EOC) and continued to refine the capabilities of the fixed Base EOC by improving communications and conducting exercises to train EOC personnel on the domestic-support-to-civil-authorities mission that is unique to the National Guard. Both the mobile and fixed EOC are at full capability to support the governor and state officials in the event they are needed.

The MSG continues to ensure that the necessary infrastructure, personnel, materiel and communications are in place to support both federal and state missions. We pride ourselves on providing outstanding support from all of the squadrons and flights whose primary emphasis is to support the men and women of the Utah Air National Guard as they perform their mission to defend state and nation. 🇺🇸



The 151st Mission Support Group command support staff headquarters at the Wright Air National Guard Base. Left to right front: Master Sgt. Joni Paiz, Col. Jack Wall, Staff Sgt. Sarah McIntosh-Olldaker. Back: Master Sgt. Vallaree McArthur, Senior Airman Jared Anderson, Capt. Chris Foote, Senior Master Sgt. Doug Bills.



The 151st Operations Group (OG) professionally operates the KC-135R Stratotanker. The air-refueling mission enhances the Air Force's ability to accomplish missions of global reach, power, and air superiority. The KC-135R is capable of providing aero-medical evacuation support, transporting troops and cargo, extending global reach, force projection and humanitarian support throughout all regions of the world.

In 2014 the operational tempo grew a bit from the prior year by about 200 flight hours to more than 3,400 flight hours, making this year one of the busiest flying years since receiving the Stratotanker in 1978. The 151st Air Refueling Wing flew approximately 825 sorties while also maintaining one crew and aircraft strictly dedicated to a continuous, 24/7, peacetime-alert mission.


In 2014 the 151st OG had a repeated presence within the Persian Gulf, normally with one jet and two crews, flying missions in direct support of operations throughout the Middle East. The most recent deployers flew deep into Iraqi airspace in support of air-strikes upon tenants of the Islamic State of Iraq and the Levant (ISIL). The 151st OG also deployed together to the Pacific Air Force theater with four jets and a full complement of crew members and support personnel. Additionally it assisted NATO, operationally and in the training of its NATO AWACS crews, flying missions from Geilenkirchen, Germany. There are two full-time Air National Guard representatives located at the NATO base in Geilenkirchen; both individuals are Utah Air Guardmembers (one pilot and one boom operator). They have been inordinately busy this summer as Geilenkirchen AB (GK) underwent major runway repairs. With only a single runway at GK, operations were moved to several locations within the European theatre for several months.

With a continued strain on active duty tanker assets, the 151st OG continued to support the Air Force through

Long Term Military Personnel Appropriation (LTMPA) tasking. The LTMPA mission puts one jet and crew, along with a planning and maintenance staff, on call to fulfill nearly any Air Mobility Command mission. These missions vary from within the continental U.S. air refueling and troop movements to overseas fighter drags, cargo/troop hauls, and aero-medical evacuations. These taskings increased this year, following a temporary slow-down in 2013 as the Active Component assets were pulled out of the Middle East. A resurgence of tensions caused by ISIL seems to have increased the need for this LTMPA mission to once again fill Active Component operational and training shortfalls.

Aircrew Flight Equipment Airmen voluntarily deployed several times to various locations throughout the Air Force Central and Pacific theaters, filling critically needed positions to further the mission.

The 151st Operations Support Squadron Intelligence Shop closed out its relatively new tasking from the Air Mobility Threat Working Group to be one of only two Guard units across the country providing airfield- and country-threat assessments used by war planners and operators from all the armed services. This tasking added about four new positions on a full-time basis to the shop. Fiscal cutbacks caused this mission to be refocused to the base that was the original owner and properly manned. The 151st Intel shop greatly improved the products and information provided to the war-fighter. It now turn this mission back to the owning unit a more robust and professional product.

Over the last 12 months the 151st OG has received five new pilots and have had eight pilots hired by major airlines. Projections for the next several years will be for this commercial hiring to continue, causing the unit to need to refocus on the "traditional" pilot. As the 151st proceeds through this transition, it must ensure focused vigilance on maintaining only the highest standards of safety, proficiency, and professionalism. 

Pilot and crew of a KC135R prepare for take off from Roland R. Wright Air National Guard Base.



Utah Air National Guard's KC135R takes off to rendezvous with an F16 Fighting Falcon for a local air-refueling mission.



Utah's KC-135R five-ship-formation flight departing Salt Lake International Airport.



151st Operations Group

151st Operations Support Flight, 191st Air Refueling Squadron



151st Security Forces Squadron

During FY 2014, the 151st Security Forces Squadron (SFS) once again demonstrated its effectiveness in accomplishing the array of security tasks assigned to them. They exhibited great flexibility as manning and budget restraints compel them to do more with less. For example, in November, the squadron conducted a major shift from civilian State Security Officers to Federal Technicians.


This year, four security tasks gave the squadron the opportunity to serve jointly with the Utah Army National Guard. First, in November, several members of the unit provided an armed reaction force at the annual Veterans Day Concert held at the Huntsman Center. Their top-notch professionalism ensured a safe and secure environment for the concert attendees. Second, in February, four members of the squadron volunteered to implement security measures at the TAG Symposium held at the Hilton Hotel in Salt Lake City. Their armed presence delivered a level of deterrence that provided a safe and secure environment for Gen. David Fountain and other high-ranking distinguished persons. Third, in March, Master Sgt. Mike Rowland led an eight-man team in planning and coordinating security for the annual Military Ball held at the Radisson Hotel. Lastly, in May, Master Sgt. Travis Hitz led a team of 12 SFS members to implement security measures at the 100-year celebration event (Iron Will) held at Camp Williams. All security detail teams were well-equipped, trained, and prepared to quickly respond to any security threat. All four of these events proved the ability of the 151st Security Forces Squadron to serve the interests of the Utah National Guard.

In May, the Security Forces commander selected two members of the unit to participate in the Salt Lake City



Police Department SWAT School. Staff Sgts. Anthony Caldwell and Nathan Ramsay represented the squadron and the Utah Air National Guard as they committed themselves to the rigorous two-week training course. The SFS utilizes the invaluable training experience SFS personnel gain at the SWAT School in the overall security forces training plan. In September, SFS personnel played a major role with the 151st Air Refueling Wing in hosting the WWII Veterans Honor Flight. The squadron successfully processed more than 200 visitors and various members of the media for entry to the Wright Air National Guard base.

Four squadron members exemplified themselves by earning various awards this year. First, Staff Sgt. Tyson Mayfield earned the Airman of the Year award. Second, Senior Airman Clinton Schultz and Airman 1st Class Johnathan Brunt earned the Distinguished Graduate award at Air Force Basic Military Training. Lastly, Airman 1st Class Adam Cazimero won the Jimmy P. McMillan Award for Excellence (top student award) during his training at the Security Forces Academy.

All members of the 151st SFS tirelessly adhere to the profession of arms in their execution of the mission at home and overseas. Trained and ready, the 151st SFS will lead the way in security operations worldwide. 





Members of the 101st Information Operations Flight.

The 101st Information Operations (IO) Flight conducts information operations planning for Homeland Air Defense and Civil Support Operations as the IO Team for the 601st Air Operations Center at Tyndall AFB, Florida, under the Air Component of North American Aerospace Defense Command (NORAD) and U.S. Northern Command. The 101st provides primarily non-kinetic operational options directly for the Combined Forces Air Component Commander (CFACC) for the Continental NORAD Region (CONR) and Air Forces North.

Major IO support programs for the CFACC included comprehensive strategic communications campaigns and detailed general aviation outreach programs to mitigate tracks of interest in the numerous flight-restricted areas that CONR patrols, both temporary and permanent. National security events such as Super Bowl LXVIII, the annual State-of-the-Union Address, and the United Nations General Assembly were all high-profile events the 101st supported during 2014. Permanent flight-restricted areas such as the Special Flight Rules Area around the National Capital Region and Martha's Vineyard were the major focus of effort.

In addition to Homeland Air Defense missions, the CFACC and Air Operations Center have extensively used IO options to accomplish Air Force Civil Support Operations. The focus for the 101st has been to provide public communications plans to support the Mobile Airborne Firefighting System in C-130 aircraft. The 101st also continued its participation in Ardent Sentry 14, an annual, national-level Defense Support to Civil Authorities (DSCA) exercise.

The 101st participated in its second, national-level exercise, Vigilant Shield 14. Seventeen members of the unit, most deployed to the Air Operations Center, conducted extensive information operations planning that was integrated into the overall air operations plan. Major lines of operations included cyber (offensive and defensive), Military Deception planning, Operations Security planning, and planned Public Affairs operations.

The 101st played an integral role in the 601 Air Operations Center Regional Alert Force Evaluation. Overall, the evaluation was successful; for the second consecutive evaluation, the information operations team was identified by NORAD/NORTHCOM IG as a best practice.

In August of 2013, the 101st was notified that the execution of the unit's mission would be fully transferred to the 601 Air Operations Center and the 101st would be stood down. Until the stand down is finalized, the 101st will continue to support both Homeland Air Defense and DSCA missions.



101st Information Operations Flight



Senior Airman Sandra Guillen working on the Operations floor.



Airman 1st Class Trevor Herman and David Young work on a generator.

It has been four long years since the 109th Air Control Squadron has been called upon to fight the war, and in 2014, the Warlocks were called upon again to fight. The year began with the 109th Air Control Squadron participating in the Army's Joint Kill Chain Event. This event exists to train Army Air Defense Artillery Fire Control Officers (ADAFCO) in their roles and responsibilities as a Control and Reporting Center (CRC) crewmember. The close coordination between the ADAFCO and the CRC Senior Director ensures the kill chain for inbound theater ballistic missiles, cruise missiles, anti-radiation missiles or air-breathing threats is as short as possible in a wartime environment. This close coordination not only ensures inbound missiles are neutralized, but it also reduces the chance of fratricide. The 109th Air Control Squadron has been involved in this exercise every year for the past five years in a row.

It wasn't long after the Joint Kill Chain Event that over 90 unit members were mobilized for nine months to support Operation Enduring Freedom. In May, the unit deployed its personnel for six months to three different locations. While deployed, the unit upgraded its long-range radar and radio system equipment from the BC3-E (Battlespace Command and Control Center-Expeditionary) to the BC3-T (Battlespace Command and Control Center-Theater) system. The unit personnel use the new and improved equipment to support a continuous air defense mission at an undisclosed location in Southwest Asia. Although much of the work is focused on the current operations, none of this would be possible without the unit's award-winning maintenance team that always ensures its equipment operates north of a 99-percent maintenance effectiveness rate.

This past year, the unit's maintenance team has been busy assisting Tobyhanna Army Depot determine whether circuit-card deficiencies existed in the AN/TPS-75 radar van. The radar team was quick to identify faulty microchips, which were then immediately fixed by the depot. The 109th Air Control Squadron's maintenance team is always willing to support other organizations, but the main focus will always be on equipment training for maintenance personnel. This past August, the communications work center set up a 21.7 mile GRC-239 Tropo Satellite Support Radio link from Antelope Island to Francis Peak to test long-range communications capabilities of the system. The Tropo Satellite Support Radio system is generally used for short-range links of one mile or less. Not only did the work center establish a solid link, but they were also able to use the PRC-148 Multi-Band Radio to establish preliminary communications. The average operating range for the radio is approximately 15 miles.

For the remainder of 2014, over 90 unit members will continue with their mobilization in support of Operation Enduring Freedom. The remaining unit members are preparing for their return as well as two inspections in 2015. It has been a very busy year for the unit and we are preparing for another busy year in 2015. Warlocks...ANYTIME, ANYWHERE!!!





Master Sgt. Rory Romero, Senior Airman Jeremy Anderson, and Senior Airman Vouvalis.



Members of the 130th Engineering Installation Squadron participate in its yearly Super Drill June 5-8, 2014.

The 130th Engineering Installation Squadron (EIS) continuously upholds the Air Force mission to fly, fight, and win in air, space, and cyber space by excelling in its mission to design, install, repair, remove and relocate groundbased electronics; airfield systems; and command, control, communications, computer and intelligence (C4I) systems equipment. Its personnel are highly trained to perform this mission; they are resident experts not only as military members but are highly sought after in their respective careers as civilian Airmen. The 130th's EIS knowledge and expertise has been requested by user and commanders all over the globe and the 130th responded, sometimes on short notice, at home or abroad.

The 130th has prepared to execute both its federal wartime and state peace time support missions, through the planning and execution of several training events. First and foremost, we established focused Team Chief training. In addition to the monthly drills, this quarterly training event was focused on building the next generation of senior NCOs into the leaders that will lead the 130th into continued excellence in years to come. Additionally, the unit completed its yearly super-drill focused on building excellence in core skills, strength in enlisted leadership, consistency in process and program execution, and regulatory compliance.

In this environment of consistent change and growth, the 130th has had the opportunity to bring on new wartime capabilities and responsibilities and adjust its personnel

authorizations to reflect these new taskings. The 130th has increased its scope of responsibility to include the new Joint Independent Site Communications Capability (JISCC) in support of state and federal Defense Support of Civil Authorities (DSCA) missions under the U.S. NORTHCOM mission for disaster response. This capability requires close coordination with the Army and the Homeland Response Force Team. This joint capability extends critical communications to basic civil authorities with literally the flip of a switch if all other communications infrastructure fails during a natural or man-made, catastrophic event.

Over the course of this year, the 130th completed three separate projects and four mission-critical, preventive-maintenance inspections directly impacting day-to-day operations of the various bases using 662 man-days and \$166,800 worth of communications gear or resources. These efforts included: a SRM cable re-installation at Hickam AFB, Hawaii; a frame-room upgrade and radio engineering in Portland, Oregon.; and preventive maintenance inspections in Portland and Klamath Falls, Oregon; Boise, Idaho; and Reno, Nevada.

Finally, in 2014 the 130th was asked to participate in the Global Patriot exercise in support of its new JISCC mission. The JISCC team performed well and received numerous accolades from exercise participants as they demonstrated dedication, technical skill and innovation in support of the diverse operational units involved. The 130th is proud of the contributions it has made in supporting the numerous organizations and its day-to-day, alert, and wartime tasks. It is proud to be associated with the 151st Air Refueling Wing and as always...Once a Wizard Always a Wizard!



130th Engineering Installation Squadron



Members of Utah's 169th Intelligence Squadron and Maryland's 94th Intelligence Squadron.

This year, more than ever, members of the 169th Intelligence Squadron (IS) are standing tall as their unique contributions to some of the nation's most critical intelligence, surveillance and reconnaissance (ISR) missions reached new heights. Of course, this comes as no surprise to those familiar with the 169th, where dynamic-mission change, acquisition of game-changing capabilities, and doing more with less is all part of "business as usual."

The 169th is making its mark among the new Distributed Common Ground System (DCGS) mission. Contributing to more than 250 missions around the world, 169th members produced 60 percent more intelligence than the previous year. The communications section has also seen fantastic changes. They are writing, and testing, a complete Technical Mission Support training plan to use enterprise-wide. This training will allow for more on-site technical support and ensure better mission stability. This combined ability to engage in multiple remote missions simultaneously allows the 169th to carry out its missions year-round at a relative bargain to the taxpayer. Growth of this capability in recent years and synergies with other squadron missions hearken a bright future and opportunities for the 169th IS to lend its linguistic and technical expertise in defense of the nation.

Concurrently and without additional resources, members of the 169th heeded additional calls for assistance, committing

to several other vital national-security missions. When the Operations Center for Maryland's 94th IS shut down for repairs, the 169th hosted 15 of its operators in a leading-edge Continuity of Operations (COOP) proof of concept. The creative scheduling and ability to think outside the box efficiently used the 169th IS weapons system and allowed for seamless continuation of both squadron missions. The 169th also diligently worked with the Utah Counterdrug Program supporting U.S. Northern Command objectives as well as contributing to Utah Regional Operational Center (UROC) efforts to increase training opportunities of hundreds of Army and Air Force linguists both state and nationwide.

Despite being deep in the conversion status, the 169th IS has not been idle. The hard-working men and women have set new standards of performance and dedication by nearly every conceivable measure. With a year of so many milestones passed, one is left only to imagine what accomplishments the next year will bring.



The 169th and 94th Intelligence Squadrons commemorate the first Continuity of Operations (COOP) between Guard and Active-Duty components taken on the 151st Air Refueling Wing flight line.



169th Intelligence Squadron

